



NEF

State of Play

Network^{of}
European
Foundations

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Philanthropy House – Rue Royale 94 – 1000 Brussels – Belgium

Bernard van Leer Foundation - Charles Stewart Mott Foundation - Compagnia di San Paolo - Erste Stiftung
Fundação Calouste Gulbenkian - Fondation de France - Institusjonen Fritt Ord
King Baudouin Foundation - Open Society Foundation - Robert Bosch Stiftung

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Children's Rights and Violence Prevention Fund (CRVP Fund) former East Africa Children's Fund

Foundations involved: Anonymous Donor and Oak Foundation

Budget: 3,174, 604 Euro

Timeframe: June 2016-June 2018

NEF has been supporting Children's Rights and Violence Prevention Fund (CRVP Fund) since its inception and is supporting its transition to a new fiscal host, the Firelight Foundation.

Background:

Children's Rights and Violence Prevention Fund (CRVP Fund) formerly known as East Africa Children's Fund is a regional intermediary aimed at preventing violence against children and adolescent in Uganda, Tanzania and Kenya. CRVP Fund is a pooled fund established in 2016 with the objectives to provide grants to Community Based Organizations (CBOs), and local NGOs working with children, adolescents, families, communities and schools.

In the past one and half year, CRVP Fund provided 11 grants to more than 19 CBOs and local NGOs in Uganda and four grants to local NGOs in Tanzania. CRVP Fund is planning to extend the grant making in Tanzania and Kenya in 2018.

Latest developments:

CRVP Fund in consultation with partners developed three intervention pillars to work at household level to prevent violence against children and adolescents. These are,

1. Prompting good parenting
 2. Supporting positive spousal relationship and
 3. Reducing household poverty
- CRVP Fund provided grant to Center for Transformative Parenting Research (CTPR) a Makerere University affiliated group to provide technical support on good parenting and positive spousal relationship to the partners working at household levels. To this effect, CRVP Fund and CTPR organized a one-day workshop for two cluster projects members. The members operate in Western Uganda, Kasses town and in the Central part, Wakiso district. The workshop brought together 12 CBO's and local NGO's working in one geographic area.
 - During the meeting, the partners were requested to present their interventions in the areas of parenting and spousal relationship. Only six organizations are currently working to improve parents, children and adolescents' relationships. Currently, no partner is working on improving spousal relationship. CTPR presented their parenting research work that took into consideration the Uganda society positive norms. The plan is to develop positive parenting education with the involvements of peer educators to support the program. Agreement is reached: the 11 partners will develop similar good parenting and positive spousal relationship interventions at household levels.
 - The partners also identified more than 14 qualitative and quantitative outcome indicators that will be used to organise activity reports. Those organizations working at household levels will focus their activity report using these qualitative and quantitative indicators. CRVP Fund plans to develop intervention areas for work with communities and schools in collaboration with partners. Agreed qualitative and quantitative indicators will be developed and activity reports will be prepared following the indicators.
 - CRVP Fund has not provided grants for the past five months because the transfer process of fiscal sponsors from NEF to Firelight Foundation is not completed. Meanwhile, CRVP Fund has been consolidating the work with existing partners exploring how to develop effective intervention supported by evidence. Furthermore, more than three cluster project's due diligence are completed and

recommendations are being prepared for donor board approvals. There are 15 CBOs and local NGOs involved in the three clusters.

- Network of European Foundation (NEF) supported CRVP Fund by sharing their financial guidelines to support the financial management system. CRVP Fund plans to hire an external consultant to review the past three-month's financial management and to develop a financial system that corresponds with the organization mission and objectives.

Next steps:

- CRVP Fund plans to organize the 1st founding board members meeting on December 4-6. Board members from Kenya, Uganda and Tanzania are invited for a two days meeting and project visits.
- CRVP Fund plans to organize partners meeting in early 2018 to reach consensus on program intervention areas at households, communities and schools levels.
- CRVP Fund plans to expand the grant making in Kenya based on the assessment conducted in 2016. Some potential partners to develop cluster approaches have been identified.
- CRVP Fund plans to expand the grant making in Tanzania by encouraging existing partners to develop a cluster program in collaboration with other potential CBOs and local NGOs.

CRVP Fund is planning to review its organizational development process, existing grant making strategies and board leadership development process that will feed into strategic planning exercise. CRVP Fund started developing an initial concept note and plan to consult with donor board members, founding board members, partners, stakeholders and collaborators. There is a plan to develop a four years strategic plan by taking into considerations the realities of children and adolescents, families and communities, schools, the violence situation and the enabling environments for civil society actors in East Africa. CRVP Fund will continue the work with CBOs and local NGOs to prevent violence against children and adolescents, the prevention of sexual abuse and sexual exploitation by empowering children and adolescents and working with households, communities and schools.

Children and Violence Evaluation Challenge Fund

Foundations involved: Bernard Van Leer Foundation, Oak Foundation (Chair), UBS Optimus Foundation and anonymous donor

Budget: around 4 million EUR for 2011-18

Timeframe: 2011-2018

NEF has been involved in the development of the Children and Violence Evaluation Challenge Fund since its inception.

Background:

The Children and Violence Evaluation Challenge Fund is a pooled funding initiative aimed at reducing violence against children by funding rigorous evaluations of violence prevention and child protection interventions in low- and middle-income countries. These evaluations are expected to expand the evidence base in the sector and to be used to improve current policies and programmes, thus ultimately contributing to eradicate violence from the lives of children.

Started as a collaborative project of two Foundations in early 2011, the initiative was joined by a third Foundation in August 2011 and a fourth donor in 2013. A second program period proposal was submitted and approved by the different foundations extending the Fund's activities to December 2018.

Latest developments:

East Africa Call for Proposals

The idea behind this Call is to provide scarce evaluation funding and support for INSPIRE type interventions in two potential pathfinding countries, namely Uganda and Tanzania. The Call should contribute to the policy momentum at the country level while at the same time reinforce the growing momentum generated by the Sustainable

Development Goals, the Global Partnership to End Violence and the new Pan African Forum on violence prevention.

The Fund's Programme Manager attended the Sexual Violence Research Initiative Conference in Rio de Janeiro (Brazil), as an opportunity to meet with key stakeholders (policy makers, researcher, NGOs) from the region and prepare the launch of the Call.

Ongoing discussion has been taking place with the Global Partnership and the African Child Policy Forum to launch the Call in Partnership early 2018. The Programme Manager will visit key partners in Uganda and Tanzania with the Global Partnership and meet with the African Child Policy Forum in Ethiopia mid-November.

Next steps:

The objective is to launch the call early 2018

Advocacy and Communications strategy

Following previous discussion, the Fund launched a call for tender for advocacy consultants to support its effort in advocating to other funders for greater investment in evaluation research on violence against children prevention strategies.

Following the analysis of the various proposals received, Eric Brown, was recruited to support the Fund in its advocacy strategy development and implementation. Over the summer, the consultant interviewed key stakeholders to get a better understanding of where the field is at and what are some of the key opportunities and challenges to move forward?

In the context of the Elevate Children Funders Group AGM (October 2017), two meetings will be organized:

- A first internal working meeting which should contribute to design a larger communications strategy for the Fund, design a donor development strategy, identify specific objectives and milestones for 2018 and inform the upcoming strategic planning exercise
- A wider consultation with funders who will participate in the Elevate Children AGM to get a greater understanding of their priorities and possible avenues for work in collaboration.

Retrospective and Strategic planning

The Programme Manager worked closely with a consultant in the preparation of the proposal for a retrospective review of the Children and Violence Evaluation Challenge Fund.

The overall objective of this review is to harvest lessons learned from phase 1 to inform the operations of the fund in the next phase and in the future (depending on decisions made regarding a potential future for the Evaluation Challenge Fund).

While this review focuses on the operations of the fund, a separate report will be done on the violence against children (VAC) environment and strategy for the fund. This "sister report" will be informed by the results of this review.

European Foundations' Initiative on Dementia

Foundations involved: King Baudouin Foundation, The Atlantic Philanthropies, Robert Bosch Stiftung (Chair), Fondation Médéric Alzheimer and Genio Trust

Budget 2017: 246.300 EUR

Timeframe: 2010-2018

NEF has developed and managed this programme since its inception.

Background:

EFID's mission is to improve the life of people with dementia by enabling a dementia-friendly and inclusive environment in communities across Europe. The community's commitment and mobilisation of societal resources

are very important to structure the social environment. Real improvements to the situation of people with dementia can only be achieved when forms of common ownership are developed and lived in cities and communities.

In 2012 and 2014 EFID launched the prize “Living well with Dementia in the Community”, that gave awards to local projects across Europe. The supported projects encouraged the dissemination of good practice and gave people with dementia a stronger “voice” in their communities. Drawing from the two previous phases, the challenge in EFID’s third phase (2015-2016) was to deepen and broaden best-thinking and practice of sustainable environments for people with dementia across Europe. EFID took up the challenge to deepen the work on dementia-friendly communities not only by working on the promotion of the concept, but also by mainstreaming empowerment and inclusion of people with dementia as cornerstones of its approach.

The ‘capacity strengthening fund’, launched in 2015, supported 6 joint-projects and site visits among the awardees and few external organisations. EFID’s website launched in May 2016, was part of a larger communication strategy which included a new visual identity. EFID’s new appearance and website aim to increase the visibility of the programme and to host the new research “Mapping DFCs across Europe” and the interactive document “Collection of DFCs case studies”. The publications are the product of the research commissioned by EFID and carried out by the Mental Health Foundation (MHF). They include practical information, guidance and examples to support good practice, and to encourage the development of DFCs and similar initiatives across Europe. The publications were launched at the workshop in Bruges, in May 2016, and disseminated through international conferences and foundations’ communication channels. Finally, the workshop “Exchange of practice and development of indicators to capture change” held in Bruges and Aalbeke on 10 and 11 May 2016, consolidated the EFID network of practitioners of dementia-friendly environment projects and offered an avenue to share the learning of the initiatives funded under the capacity strengthening fund and to launch the research on DFCs across Europe.

In 2017, five partner foundations (Robert Bosch Foundation, King Baudouin Foundation, Médéric Alzheimer Foundation, Atlantic Philanthropies and Genio Trust) decided to continue the programme in a 4th phase (2017-2018). EFID IV phase focuses on the meaningful participation of people with dementia.

Latest developments:

In March 2017, EFID launched a new call for awards. The award “Valuing the expertise of people living with dementia” aims to empower people with dementia as individuals living with the condition, respect their dignity, autonomy and right of self-determination, support people living with moderate and/or severe dementia to express their own interests and wishes regarding treatment and care, support the emergence of a stronger voice and participation of people with dementia at all levels and support the creation of peer-support groups.

Up to 10 projects will be funded with up to €10.000. The conference and the awards ceremony will take place in Sofia, on 22-23 January 2018, under the auspices of the Bulgarian Presidency of the European Union.

Transnational Forum on Integrated Community Care (TransForm)

Foundations involved: King Baudouin Foundation (Chair); Compagnia di San Paolo; Fondation de France; la Caixa Banking Foundation; Graham Boeckh Foundation; Robert Bosch Stiftung; Sasakawa Peace Foundation

Budget 2017: 108.500,00 euros

Timeframe: 2017-2020

NEF has developed and managed this programme since its inception.

Background:

Integrated care at community level seeks to better co-ordinate services by working around people’s holistic needs. It implies a shift from problem-based, disease-oriented care to a goal-based, person-centred care aiming at improving the quality of life of patients (and those close to the patient). It also engages individuals and communities in managing their care. The focus of the Transnational Forum on Integrated Community Care (TransForm) goes beyond the most common interpretations placed on integrated care (i.e. integration of health

and social care provision). Rather, TransForm seeks to examine how co-productive partnerships that empower people in local communities can be developed through cross-sectoral collaborations.

The overarching aim of the Forum is to trigger the interest of and inspire policy-makers, key stakeholders and practitioners to foster integrated community care. It seeks to achieve this through finding and analysing promising practices in integrated community care and learning from their experiences and impact.

The Forum involves European Foundations (SC) and International Foundations with the role of “associated partners”. Furthermore, the International Foundation for Integrated Care (IFIC) provides content and management support to the project.

Latest developments:

In the first phase of the project (2017-2018), IFIC will undertake a mapping exercise of promising practices in the area of integrated community care that will serve as basis for developing a series of conferences and site visits. The research will conclude with a written report outlining the key characteristics and range of approaches to integrated community care. Partner foundations provide inputs to the mapping by identifying good practices on integrated community care in their countries. This exercise will continue throughout the project and will be enriched by new cases identified along the project.

Experts in the field of integrated community care have been appointed as members of the TransForm Advisory Group. The Advisory Group will provide guidance into the selection of the case studies and the future development of the initiative. An indicative planning of the conferences has been set up and will be further discussed at the SC meeting taking place on 9th January in Paris.

European Fund for the Balkans

Foundations involved: ERSTE Stiftung (Chair); King Baudouin Foundation; Robert Bosch Stiftung

Budget 2017: around 1.5 million euros

Timeframe: 2007-2017

Background:

The European Fund for the Balkans is a joint initiative of European foundations that envisions, runs and supports initiatives aimed at strengthening democracy, fostering European integration and affirming the role of the Western Balkans in addressing Europe’s emerging challenges. The up-to-date programme strategy is based on three overarching areas – Capacity Development, Policy Development and Regional Cooperation -- and channelled via flagship programmes and selected projects, complemented with a set of actions arising from EFB's regional identity as a relevant player in its fields of focus. Their synergetic effects are focussed on continuous “Europeanisation” of the policies and practices of the Western Balkans countries on their way to EU accession, through merging of the region’s social capacity building with policy platform development, and a culture of regional cooperation. In February 2016, The European Fund for the Balkans received the Champion of Regional Cooperation award for best achievements in cooperation in South East Europe in 2015, a recognition presented by the Regional Cooperation Council. The Champion of Regional Cooperation is an individual or an institution that the RCC Secretariat and its Secretary General consider has contributed the most to the development of regional cooperation in South East Europe over the course of the past year.

The Steering Committee is composed of representatives of the Robert Bosch Stiftung, the Erste Stiftung (Chair) and the King Baudouin Foundation.

Latest developments:

Balkans in Europe Policy Advisory Group (BIEPAG)

-The European Fund for the Balkans and the Balkans in Europe Policy Advisory Group – a joint initiative of the European Fund for the Balkans and the Centre for Southeast European Studies of the University of Graz in association with the Group for Development Policy organised the conference “EU Enlargement in the Western Balkans in a Time of Uncertainty” related to EU enlargement process and Western Balkans.

- In cooperation with the Freedom House, the European Fund for the Balkans and the BiEPAG organised a conference in Washington, D.C. “Transformation and stability in the Western Balkans” on May 15, 2017. The focus of the discussion was on the state of democracy in the Balkans, on the role of the USA and EU in the region and the foreign influences on current processes.

More info at: <http://balkanfund.org/2017/05/the-washington-d-c-conference-transformation-and-stability-in-the-western-balkans/>

- In cooperation with the Atlantic Council, the European Fund for the Balkans and the BiEPAG organised a conference in Washington, D.C. “Balkan Troubles: The European Perspective and the Case for US Engagement” on May 16, 2017. The focus of the discussion was on the the role of the US in the current geopolitical relations in the Balkans and the state of democracy in the region.

More info at: <http://balkanfund.org/2017/05/the-washington-d-c-conference-balkan-troubles-the-european-perspective-and-the-case-for-us-engagement/>

- In cooperation with Open Society Foundation, the European Fund for the Balkans and the BiEPAG organised a lunch discussion on the topic of BiEPAG’s report “The Crisis of Democracy in the Western Balkans. An Anatomy of Stabilitocracy and the Limits of EU Democracy Promotion” on June 7, 2017. The backsliding of democracy, the threats to the rule of law and media freedom, as well as possible interventions of the European Union in support of democratisation and in countering Russian influence in the region – were among the topics discussed with representatives of the European Union institutions, Brussels-based diplomats, and donors’ and think-tanks’ representatives.

- BiEPAG Members participated in the Civil Society Forum Tirieste. They summed up and presented policy recommendations to regional and European decision makers on priority topics of the Western Balkans Summit: Business environment and innovation, Rule of Law, Youth cooperation, Regional Cooperation and bilateral issues, Environment, energy and climate change, Communicating the Berlin Process in the time of rising populism. On the eve the Summit, the BiEPAG also realised the discussion paper “The future of the Berlin Process” and promoted it to target groups.

The following BiEPAG policy papers were published in the meantime: *EU Enlargement in the Western Balkans in a Time of Uncertainty* ; *The Crisis of Democracy in the Western Balkans* ; *Authoritarianism and EU Stabilitocracy* ; *The future of the Berlin process*

All the BiEPAG activities, policy publication, BiEPAG policy blog are available at: www.biepag.eu

Fellowship Programme for Government Officials

The European Fund for the Balkans closed the call for applications for its flagship Fellowship programme for Government Officials from the Western Balkans in December 2016. Twenty new Fellows were selected through the series of interviews that were conducted in the region in February. After matchmaking and finding placements in the respective EU host institutions, the 9th generation of the fellows started the fellowship in September 2017. Currently, they are in host institutions in Spain, Portugal, Italy, Germany, Austria, Ireland, France and Slovenia. The open call for 10th generation for Fellowship programme for Government Officials from the Western Balkans 2017/2018, was announced on October 15.

Think and Link Regional Policy Programme

The Think and Link Regional Policy Programme has chosen the 5 organisations for the programme cycle for 2017. The call was closed and it was aimed at the already existing base of think tanks, policy institutes and policy oriented CSOs from the EFB Network. The regional projects from the 2017 edition focused on rule of law, good governance, regional cooperation, and connectivity in the Western Balkans are now in the main development phase, and the mid-term reports and presentations are expected in the upcoming period.

Forum Europa

The new EFB TV-debate “Forum Europe” which is made in cooperation with the regional CNN affiliate N1 TV, was launched with the shooting of the first special episode in the European Parliament at the beginning of May. The new one-hour debate will be focused on current Western Balkans and EU issues and discussions of the policy measures aimed at the acceleration of reforms and at the democratisation of the Western Balkan countries, as well as at overcoming the enlargement hiatus inside the European Union. The final goal is the promotion and the democratisation of the public debate on topics relevant to the Europeanisation of the Western Balkans – which brings together policy makers, analysts and scholars to debate the most pressing issues in the region.

So far, three episodes were recorded and broadcasted, and they are available online:

[Episode 1 – Transatlantic relations and political developments in the Southeast Europe](#)

[Episode 2 - The crisis of democracy in the Balkans](#)

[Episode 3 - Berlin Process – Boost or replacement for the EU enlargement?](#)

Civil Society Forum of the Western Balkans Summit Series

Since 2017, European Fund for the Balkans is responsible for design and coordination of annual and interim regional Civil Society Forums and meetings. The Civil Society Forum of the Western Balkans Summit Series is a platform enabling dialogue between Balkan citizens and regional and European decision makers, within the so-called Berlin Process. Its goal is to ensure participation of civil society in deliberation and creation of policies tailored to bring together the regional countries closer to each other, and anchor them in the European Union. Through series of annual and interim regional meetings civil society organizations of the regional European Union aspirants gather to debate issues brought up through the Berlin Process yearly agendas, and articulate recommendations to regional and European decision makers on a wide range of topics, such as rule of law, fight against corruption, media pluralism, regional cooperation, competitiveness etc. The series was launched in 2015, with the Civil Society Forum of the Western Balkans Summit Vienna 2015 as a joint initiative of ERSTE Foundation, Friedrich-Ebert-Stiftung, and Karl Renner Institute, in close cooperation with the Austrian Federal Ministry for Europe, Integration and Foreign Affairs.

Civil Society Forum Trieste

The Civil Society Forum of the Western Balkans series took place in Trieste from July 11-12, 2017. For the first time, the Forum was organised as official part of the Western Balkans Summit. The goal of the Forum was to influence decisions made by the Western Balkan and the European officials at the Summit, and to launch debate on other regionally important issues. The Civil Society Forum policy recommendations were presented to the officials at a joint meeting and they became the part of the Trieste Western Balkans Declaration by the Italian Chair. Over two hundred members of civil society organisations, ministers from the Albania, Bosnia and Herzegovina, Macedonia, Montenegro, Kosovo, Serbia and the EU officials discussed the issues of the regional and global importance. Among other, the contributions were made by Johannes Hahn, European Commissioner of European Neighbourhood Policy and Enlargement Negotiations, Angelino Alfano, Minister of Foreign Affairs and International Cooperation of Italy, Prime Ministers of Albania and Macedonia – Edi Rama and Zoran Zaev, the Western Balkan Foreign Ministers, and Hannes Swoboda, Member of Board of Directors CDRSEE.

For more info go to: www.wb-csf.eu

Vicinities

The 6th season of “Vicinity” TV show is launched. Twelve new episodes were recorded and they will be broadcasted on TV channels across the region, will address topics such as regional security threats, energy future of the Balkans, state of labour rights and obstacles to the development of entrepreneurship. Researchers, entrepreneurs, activists, columnists, journalists and the alumni of the European Fund for the Balkans in the studio will discuss the issues of how much we have digitized, how sustainable are the existing pension insurance systems in the region and what is the perception and potential of the non-government organisations.

More info at: www.okruzenje.net

Other activities:

Public Discussion “The Future of Bosnia and Herzegovina” organised by the European Fund for the Balkans in cooperation with the Serbian weekly “Vreme”

The European Fund for the Balkans in cooperation with the weekly “Vreme” organised a series of public discussion focused on “The Future of Bosnia and Herzegovina”. The first was held in Mikser House on March 30, 2017, and the other two were organised on May 10 in Sarajevo and May 24 in Zagreb. The focus of the debates, participated by distinguished Balkan academics, journalists and researchers, was to analyse the state of affairs in Bosnia and Herzegovina and to elaborate potential scenarios for the future. The participants touched upon the issues of rule of law, ethnic perspectives, foreign influence, dysfunctional institutions and many others.

More info at: <http://balkanfund.org/2017/03/public-discussion-the-future-of-bosnia-and-herzegovina-organised-by-the-european-fund-for-the-balkans-in-cooperation-with-the-weekly-vreme-30-03-2017-mikser-hous/>, <http://balkanfund.org/2017/05/public-discussion-the-future-of-the-bosnia-and-herzegovina-held-in-sarajevo/> and <http://balkanfund.org/2017/06/public-discussion-the-future-of-the-bosnia-and-herzegovina-held-in-zagreb/>

[Publications by European Fund for the Balkans fellows at European Union Institute for Security Studies](#)

Within the framework of the European Fund for the Balkans Fellowship Programme, EFB fellows, hosted by the European Union Institute for Security Studies (EUISS), and their colleagues have published four policy papers tackling the topics of resilience of the Western Balkans, recent political developments in the region, and its security issues related to foreign fighters.

All publications are available [here](#) and [here](#).

[The eighth International Summer School in Comparative Security Studies](#)

The eighth International Summer School in Comparative Conflict Studies, supported by the European Fund for the Balkans, took place at the Faculty of Media and Communications (FMK), Singidunum University in Belgrade, from June 25 to July 2. Over 80 students from more than 30 countries, covering 6 continents attended this year’s Summer School programs.

More info at: <http://balkanfund.org/2017/08/the-eighth-international-summer-school-in-comparative-conflict-studies-held-in-belgrade/>

Upcoming activities:

[Fellowship Programme for Government Officials](#)

The fellowship cycle 2016/2017 will be finalized at the end of November, when the fellows will participate at the Final Seminar in Slovenia. Concerning the new 2017/2018 generation, twenty new fellows will be selected through the series of interviews that will be conducted in the region in February of 2018.

[Think and Link Regional Policy Programme](#)

The Think and Link Regional Policy Programme is in the phase of dissemination of outcomes of the 2017 programme cycle. The peer exchange workshop will be organised in Brussels, December 2017. It will bring together representatives of supported regional think tanks and think tanks from the EU, as well as EU officials. New open call for regional think tanks will be published in November.

[Forum Europa](#)

The new episode of Forum Europa will be recorded in November.

[Civil Society Forum of the Western Balkans Summit Series](#)

New website devoted to the Berlin Process is under construction and will be launched by the end of 2017. It will serve as an online information and resource centre concerning the Berlin Process, the projects launched within it, annual and interim Western Balkans Summits, documents and publications related to the Berlin Process, op-eds of the prominent authors, as well as the information on Civil Society Forum Series. The goal of this activity is to raise awareness of the decision and opinion makers, as well as general public, on the importance, the outcomes and the outputs of the Berlin Process and to further regional cooperation and Europeanization.

[Policy Tech Hackathons](#)

The European Fund for the Balkans is preparing a new project - Policy Tech Hackathons. The hackathons will be competitions for the best policy tools in digital format (e. g. mobile application, website or search engine), which can contribute to resolving some of the biggest challenges faced by the region. The goal of the project is to include more Balkan citizens into the decision-making process and to foster the emerging of policy-related innovative ideas. Online communication will start in December, open call will be published in January, and the competitions will be organised in four Balkan countries in February and March.

European Fund for Democracy in Europe

Foundations involved: Oak Foundation, Robert Bosch Foundation, Adessium Foundation, Charles Stuart Mott Mott Foundation, King Baudouin Foundation, Open Society Foundation, Körber Stiftung, Fritt Ord Foundation, European Cultural Foundation, Stefan Batory Foundation, Erste Stiftung, Riksbankens Jubileumsfond, and Bertelsmann Stiftung

Budget 2018: one million euros (budget under discussion)

Timeframe: 2018-2020

Background:
The Fund is a joint effort of a group of European Foundations that will work on the revitalization of our European democracies by working on two complementary strands: the “**shrinking space of civil society in Europe**” and “**increasing the quality of information in the public discourse**”. The Fund is expected to turn operational by the end of 2017 with a three years commitment for the beginning. The Fund aims at becoming a permanent feature which allows Funders to join efforts.

In this time of upheaval, European philanthropy has an important role to play considering its track record in promoting democratic values. Philanthropy’s democracy-strengthening work ranges from strengthening democratic citizenship, contributing to community building, civic engagement and public policy work and direct investments in democratic reform. Weakened democratic systems threaten the efforts that have been made so far on different fronts, which depend largely on rights enshrined through the European project.

In the first strand the fund will work on the shrinking space for civil society organisations, it takes hold on the provision of a first line of defense for CSOs under threat across Europe. The second strand of the fund will look at the citizens’ right to know in an era of digitalisation and decline of quality information in the public discourse. The Fund will work through independent journalists and independent media outlets, favouring explanatory and investigative journalism.

During two meetings, one in July and another in October, members of the consortium discussed the initial Fund idea and its remit, they could agree on the two complementary strands of the Fund. The governance architecture of the Fund was also established, with a SC, an executive committee and working groups that will elaborate the specific strategy of the two sub funds. A Fund Manager is to be recruited by the end of the year by NEF to participate into the strategy design and to lead the operations of the Fund.

It was also agreed that the Fund will develop its own communication strategy and launch its website to position the initiative and show that foundations stand for these issues.

European Practice Exchange on Deradicalisation – EPEX

Foundations involved: Robert Bosch Foundation, King Baudouin Foundation, Open Society Foundation, Fritt Ord Foundation.

Partners involved: Violence Prevention Network (Germany)

Budget 2017: 90.000 EUR

Timeframe: 2016-2018

Background:

The increasingly urgent phenomenon of violent Islamic radicalisation has motivated a group of foundations to take action through the European Practice Exchange on Deradicalisation (EPEX), aiming to establish a network of first-line practitioners to share knowledge, experience and lessons learned. As community based and grassroots organisations are considered to be more impartial and credible than government structures when it comes to the work with radicalised people, EPEX practitioners will enable civil society organisations to play a major role in addressing this challenge. The project is led by the German NGO Violence Prevention Network (VPN) in partnership with the RecoRa Institute UK.

EPEX's approach goes beyond the usual theoretical lectures and embraces the activity-based learning as a more suitable and tangible form of peer-education. Based on the expertise of the practitioners engaged in the project, EPEX will work on three main overlapping streams: 1) counselling relatives worried about juveniles at risk of being recruited as foreign fighters or who already left to conflict zones; 2) working with youngsters that have been identified as vulnerable to radicalisation; 3) conducting interventions to deradicalise and rehabilitate returning foreign fighters in prison. Drawing from the success of the pilot phase, foundations decided to support 2 more years of EPEX, as envisaged at the beginning. In the first year, practitioners established solid relations through "job-shadowing visits" and plenary meeting. The visits enabled practitioners to get a very concrete and practice-based insight into the work approach of another NGO (instead of theoretical learning based on lecturing). A total of 4 visits took place in September and October 2016.

Latest development:

In 2017, there will be another round of job-shadowing visits (3-4 visits), organised along methodological topics and designed with the concept of turning shared learning into best practice. In particular, practitioners will exchange in Luton hosted by Recora Institute, in Brussels hosted by BRAVVO asbl and in Denmark hosted by VPN. A developmental group meeting and plenary meeting will take place on 5-6 December 2017 in Berlin. Other developmental meetings will be organised in 2018. These will be the starting point to produce the final publication. However, developmental meetings won't be only about drafting the final publication, they will also enable the reflection on the new practices that have been implemented as a result of the exchanges. EPEX established an online platform as an additional means of communication but also to exchange information about the working context of each participating organisation. Finally, a process-oriented evaluation will continuously accompany the project in order to advise the project leads and to support the transfer of certain elements of practice.

European Programme for Integration and Migration

Foundations involved (Partner): Adessium Foundation, Aga Khan Foundation, Barrow Cadbury Trust, Charles Stewart Mott Foundation, Compagnia di San Paolo, Calouste Gulbenkian Foundation, Fondation de France, The Joseph Rowntree Charitable Trust, King Baudouin Foundation, Oak Foundation, Robert Bosch Stiftung, Open Society Foundations, "La Caixa" Foundation, Fondation Abbé Pierre

Foundations involved (Associate): Bertelsmann Foundation, Bodossaki Foundation, Enel Cuore, Fondazione Cariplo, Fondazione Cassa di Risparmio di Cuneo, Fondazione Cassa di Risparmio di Padova e Rovigo, Fondazione con il Sud, Fondazione CRT, Fondazione Monte dei Paschi di Siena, John S. Latsis Public Benefit Foundation, Stavros Niarchos Foundation

Budget: January 2016-December 2018: approximately 12 million EUR.

Timeframe: EPIM exists since 2005 and is currently in its fourth phase: January 2016-December 2018 with some sub-funds planned to last until December 2019.

EPIM is a programme developed and supported by NEF.

Background:

The European Programme for Integration and Migration is a pooled funding initiative strengthening the role played by civil society in influencing EU policy developments and advocating for constructive approaches to migration in

Europe. Since 2005, European Foundations have come together through EPIM to support and enhance the ability of civil society organisations active on migrant issues through grant-making, capacity-building and networking.

EPIM gives grants to projects led by civil society organisations across Europe and additionally strengthens grantees and the wider field through capacity development, networking and content support activities that stress the linkages at Pan-European level as well as between local, national, regional and EU-level. Funds are allocated through targeted thematic sub-funds on: Immigration detention; Reforms of the European Asylum System; Long-term Prospects and Protection of Children and Youth on the Move in Europe; Access to Rights for Mobile EU Citizens; Communicating on Migration in a Changing Environment; and Building Inclusive Societies.

Latest developments:

Growth of the Executive Committee of the Steering Committee

Sahar Yadegari of the Adessium Foundation has joined Maria Teresa Rojas (Open Society Foundations), Tim Parritt (Oak Foundation), Raphaela Schweiger (Robert Bosch Stiftung) and Stefan Schäfers (King Baudouin Foundation) on the Executive Committee.

Sustaining and enhancing EPIM's impact in the future

EPIM has convened its Steering Committee in October 2017 to take decisions that lead to an advancement of the current programme strategy and structure for the time beyond the current funding cycle which lasts until the end of 2018. The decisions concerned EPIM's scope of activity, structure and funding as well as governance and management. The adjustments address challenges that emerged with the significant growth of the programme over the past two years and make strategic additions to the existing efforts to achieve impact in the field.

EPIM's Partner Foundations expressed a strong interest in continuing their work through EPIM and to support an action plan developed by EPIM's Secretariat over the coming six months. New financial contributions to the programme are to be made as of 2018 with the idea to overcome a strict 3-year timeline for the implementation of the programme activities.

Sub-fund developments

Sub-fund on immigration detention

Aim: ensure that, in policy and practice, the use of detention is reduced to when it is legitimate, proportionate and necessary and, based on individual assessment, as an exceptional measure of last resort. EPIM is supporting CSOs in two areas of work, with the aim to:

1. Increase transparency and accountability of detention policy and practice across Europe;
2. Promote alternatives to detention, and regularisation for undocumented migrants.

Grantee organisations in 2017: Hungarian Helsinki Committee, Migreurop, ECRE, IDC (with partners PICUM and Detention Action), Future Worlds Centre, Association for Legal Intervention (SIP), Center for Legal Aid – Voice in Bulgaria (with partner Bulgarian Lawyers for Human Rights).

Main developments:

- 7 projects are now in the implementation phase:
 - 3 organisations (Hungarian Helsinki Committee, Migreurop, ECRE) are funded under area 1 of the sub-fund with the aim to increase transparency and accountability of detention policy and practice across Europe. In the initial months of their projects, grantees are making the first step in defining and identifying increasingly blurred lines between immigration detention and reception as well as new forms and grounds to detention introduced recently. A first set of data from across Europe will be available in spring 2018.
 - Under area 2, with the objective to promote alternatives to detention (ATD) and regularisation for undocumented migrants, 3 CSOs (Future Worlds Centre, Association for Legal Intervention (SIP), Center for Legal Aid – Voice in Bulgaria) are implementing case management-based ATD pilot projects in Cyprus, Bulgaria and Poland, and are part of an ATD advocacy and exchange network which is coordinated by IDC, PICUM and Detention Action at Pan-European level. An impact evaluation is carried out to provide for an evidence base on the alternative models piloted. Thanks to the dedicated work and promotion of case-management-based ATDs, civil society-led ATD pilots are already seeing progress in gaining support and funding across Europe.

- For the projects funded under area 1, a workshop will be organised by EPIM in November 2017 in Brussels to set up the monitoring and evaluation framework.
- Two meetings of the alternatives to detention (ATD) network have been held in the first half of 2017 and brought together all organisations funded under area 2. A third meeting will take place in December 2017.

Sub-fund on the long-term prospects and protection of children on the move in Europe

Aim: address policy and practice issues arising from increasing arrivals of children and youth in Europe, and the struggle for communities to provide adequate protection as well as long-term perspectives for their life in Europe

Grantee organisations in 2017: Mentor-Escale, Minor-Ndako, Vereniging van Vlaamse Steden en Gemeenten, Union des Villes et Communes de Wallonie, Brulocalis, PRAKSIS, Faros, METAdrasi, Deutsche Kinder- und Jugendstiftung, Bodelschwingh Foundation Bethel, Stiftung Bürgermut, Save the Children Italy, CESVI Fondazione Onlus, Centro Italiano Aiuti all'Infanzia Onlus, C.I.D.I.S. Onlus, Cooperazione Internazionale Sud Sud, Istituto Don Calabria, Dedalus Cooperativa Sociale, Fondazione Museke Onlus, Missing Children Europe (with partners PICUM, Terre des Hommes, Child Circle, EPCAT, Eurochild and ECRE).

Main developments:

- A new Foundation joined the Sub-fund Committee, which now consists of 14 members, including the new Italian member Fondazione Peppino Vismara.
- At the Sub-fund Committee meeting in June 2017, most Sub-fund Committee members indicated their strong interest to continue investing in the sub-fund after its first phase ends in 2018. EPIM is currently re-assessing the strategy of the sub-fund for addition and expansion in 2018-2020.
- EPIM launched a research call for proposals to undertake an 18-month research project on the long-term impact of quality of services/care on the lives of children and youth on the move in Europe. The research will start in November.
- EPIM will organise a conference with grantee organisations and other stakeholders on 21-22 November in Palermo, on the topic of "Promoting individualised and community-based care for children and youth beyond the emergency".

Sub-fund on communicating on migration in a changing environment

Aim: A more balanced discourse on migration which enhances nuanced and informed policy-making ultimately resulting in migrants' well-being.

Grantee organisations in 2017: Migration Policy Group (MPG); Médecins du Monde (Mdm); PICUM; Caritas Europa; European Network on Statelessness (ENS).

Main developments:

- EPIM's pilot project with a Strategic Communications Advisor has reached more than half a year of implementation and has accordingly been evaluated on its progress and first outcomes. Working with a dedicated group of selected CSOs on Communications has exposed EPIM to a deeper understanding of the existing challenges and encouraged EPIM's role as a reference point for innovation/initiatives in the area.
- Suggestions for refinement of the current sub-fund strategy as well as potential future strategic interventions are currently being considered in the Sub-Fund Committee.
- A CSO group coordinated by MPG has been funded by EPIM for the preparatory work of launching a European Citizens Initiative in 2018. The preparation of the dedicated campaign is of high attention to the group of grantees and other communications staff in the sector as it provides opportunities for joint action.

Sub-fund on reforms of the European asylum system

Aim: Contribute to shape European and national asylum systems that are humane, fair, effective and capable of offering protection to those in need.

Grantee organisations in 2017: European Council for Refugees and Exiles (ECRE), Migration Policy Institute (MPI).

Main developments:

- The Sub-Fund Committee has reviewed the sub-fund strategy and is exploring new activities to achieve set objectives.
- The Asylum Information Database (AIDA) has further enlarged its scope of work and source of funding and has established as integral part of ECRE's legal and advocacy work.

Sub-fund on protecting access to rights for mobile EU citizens

Aim: Increase the extent to which mobile EU citizens and their family members effectively exercise and enforce their free movement rights in law and in practice.

Grantee organisations in 2017: European Citizen Action Service (ECAS); European Federation of National Organisations Working with the Homeless (FEANTSA); Médecins du Monde (MdM).

Main developments:

The implementation of the three civil society projects is under way:

- *PRODEC - Protecting the Rights of Destitute EU mobile Citizens, led by the European Federation of National Organisations Working with the Homeless (FEANTSA):* In June 2017, FEANTSA filed a complaint before the European Commission concerning the alleged infringement by the UK of the Citizens' Rights Directive: the complaint follows the adoption by the UK of new EEA regulations on the administrative removal of EU citizens and their family members, whereby rough sleeping may be considered as misuse of the right to reside. The complaint was followed by a parliamentary question to which Commissioner Jourová replied by saying that being homeless cannot be considered as a reason to revoke the right of residence of an EU mobile citizen.
- *Making EU mobile citizens visible: access to healthcare across EU borders, led by Médecins du Monde:* For the first time, Médecins du Monde collected data about its EU patients to document the gap between healthcare entitlements as mentioned in EU instruments and actual barriers to access healthcare on the ground (in countries such as France and Germany, EU mobile citizens represent the biggest group among MdM's patients). Analysis of the data will be published in the 2018 MdM Observatory report.
- *ACT for Free Movement, led by the European Citizen Action Service (ECAS) and European Alternatives:* ECAS is finalizing a report that identifies obstacles faced by mobile EU citizens in the EU28. Main findings will be made public in the coming months.

Sub-fund on building inclusive European societies

Aim: Contribute to structurally enhance community cohesion in diverse European societies so that it leads to collective and individual improvements of quality of life and social relationships of all members of the community, including migrants.

Main developments:

- This new Sub-Fund was officially added to EPIM's portfolio in September 2017. A strategy was approved for an initial period starting in November 2017 until December 2019. The overarching ambition of the Fund is to promote whole-of-community approaches as a tool to enhance community cohesion.
- Sub-Fund Committee members have committed to additional contributions for this sub-fund which will increase EPIM's budget by 1 million Euro.
- The strategy proposes 3 levels of intervention:
 - Practice level by empowering local communities (migrants and newcomers included) to drive initiatives that foster migrant inclusion and community cohesion;
 - Policy level by supporting civil society in becoming critical actors in the design, implementation, monitoring and evaluation of EU and national integration funds and in encouraging EU and national policy-makers to operate a shift from a top-down to a whole-of-community approach to migrant inclusion that foster community cohesion;
 - Systemic level by increasing the evidence-base for criteria of effective interventions in the field of migrant inclusion to inform future EU, national and local public programming as well as decision-making of private funders.

Associated Sub-fund: Addressing the Humanitarian Emergency in the Mediterranean and Western Balkan Countries

Aim: Contribute to enhance the scale and the quality of the work of local humanitarian organisations that have a potential to grow, develop and provide long-term assistance to refugees and migrants by providing them with direct capacity development support.

Grantees: Baobab Experience, Centro ricerche economiche e sociali per il meridione (CRESM), Cordelia Foundation, Legis, Lesvos Solidarity, Starfish Foundation, Youth for Refugees

Main developments:

- As the implementation of this associated Sub-Fund is coming to an end, EPIM commissioned a study to assess the extent to which the small and medium-size capacity development grants from EPIM have enabled organisations to enhance the scale and quality of their (humanitarian) work in the medium to long-term. The study draws on the perspectives of the organisations that were supported as well as those from the EPIM Secretariat.

Fikra – Tunisia Joint Fund

Foundations involved: Fondation de France (Chair); King Baudouin Foundation

Budget 2017: 270.000 €

Timeframe: 2012-2019

Fikra is a programme developed and managed by NEF.

Background:

Tunisia is struggling with the transition to democracy in the wake of the ‘Arab Spring’ which began in December 2010. The Tunisia Joint Fund – known as Fikra – was launched in April 2013. Since then, 55 projects have been funded. Fikra, meaning ‘thought’ or ‘idea’ in Arabic is what makes this initiative different; poor, remote communities in the Northwest of the country are taking the lead on their development by creating innovative opportunities to promote social and economic justice.

Fikra was conceptualised to support the transition in Tunis. This path is multi-pronged, consisting of empowerment, innovation and network building. The core of Fikra’s work lies in helping Tunisian citizens to access opportunities in order to achieve social and economic justice. In general, many Fikra projects support social entrepreneurs, while others involve animal husbandry, agriculture, education, environment, health, and cultural initiatives in schools. Fikra encourages people to cooperate with each other and to mobilise local resources so that they own the agenda rather than relying on international funding.

Fikra’s specific Objectives:

- Build the capacity and assets of local leaders (leadership development at the grassroots level), enhancing their ability to better address and meet urgent local needs;
- Improve the cooperation and connections among the local leaders of the communities and other actors to enhance the sustainability of their projects;
- Increase the collaboration and the projects funded by Fikra with foundations, individual and corporate donors from Tunisia and from abroad and sustain the projects with limited further support.

Latest developments:

The summer period was busy with the coaching period of the participants of the 4th call for ideas, they had their final seminar to come with their projects ideas finalised at the beginning of October. The SC met in Brussels on October 12 to validate the different projects and the level of funding requested by the projects.

Due to the different changes of programme manager over the last months, the programme has encountered some difficulty in the transfer of knowledge. At its last meeting, the SC in Brussels decided to give another month to the projects to strengthen the different proposals and review their budget so that the decision to fund them is based on a more realistic and robust plan. The new programme manager will work with the trainer together with the project bearers on these reviews. By Mid-December it is expected that the funding decision for this 4th call for ideas will be taken.

The projects funded under the 3rd call for ideas are under implementation.

The closure of the NEF branch in Tunisia turned official.

Discussions with a new potential funder from Tunisia, Fondation Rambourg, took place in June and in October. It is an interesting development for the programme if this materializes as the funder is also potentially interested to be involved in the operations. New ideas about how to ensure a larger diversity of projects coming up from the field were evoked. A pilot call with this new funder to test new approaches could be planned in 2018. However for the time being the discussions are still at a conceptual level.

The programme has also set-up its monitoring and evaluation system with the support of a consultant. A Fikra theory of change has been endorsed by the stakeholders of the programme and will enable to engage new partners with a shared vision. Indicators are now in place and will be nurtured all through the programme by the Fikra Programme Manager. The Fikra Programme Manager changed at the end of the summer since the person that had been initially nominated by l'ATUGE was not performing. l'ATUGE is the operating partner for Fikra since April 2017. It is key for the programme to ensure some stability after the changes it has undergone. The 5th call for ideas is planned for the summer 2018, before it can take place the programme has to review its systems and processes to upgrade its communication/outreach and jury process to ensure that the ideas coming up from the communities come from more diverse fields and with some innovation.

FutureLab Europe

Foundations involved in the second program period 2017-18:

King Baudouin Foundation (Belgium), Robert Bosch Stiftung (Germany) - Chair, Allianz Kulturstiftung (Germany) , Stiftelsen Fritt Ord (Norway), Fundação Calouste Gulbenkian (Portugal), Evens Foundation (France) and Real Maestranza de Caballeria de Ronda (Spain).

EPC is the operational partner to roll out the programme and NEF coordinates the Foundations.

Partners involved: European Policy Centre (operational partner)

Budget 2017-2019: 410.000 euros

Timeframe: 2017-2019

Background:

The first cycle of the FutureLab Europe programme - under the coordination of the Körber Foundation - has come to an end in June 2016. Since then, seven European Foundations have decided to continue providing financial support to the programme and give a new direction to the main activities of FutureLab Europe. For this new edition of the FutureLab Europe Programme a stronger emphasis has been put on active citizenship. The 2017 generation is therefore the first group of FutureLabbers experiencing the new direction of the programme.

FutureLab Europe (FLE) is a programme that enables bright young Europeans aged 20-30 from across the continent (EU and non EU countries) to shape the future of Europe through their civic engagement. The programme aims to build up a network of young Europeans who are engaged in their local communities and offers them support for the concrete implementation of their projects, as well as the unique opportunity to interact with decision-makers and other young people.

The objective of FutureLab Europe is to allow its members to enhance their credentials as European citizens and to take action in support of the European idea, in particular on topics related to democratic values in Europe, equal opportunities for young people, and European identity. These themes are the three focal topics of the programme. In order to foster a Europe-wide debate on these three topics, members of the network will implement impact multiplier activities on the ground that will be structured around several group projects. All members of the network will be requested to play an active role in the implementation of these activities and commit to take discussions on the future of Europe (related to at least one of the three focal topics) to another level (be it the local, national or community level).

In other words, the work and activities of the FutureLabbers aim to go beyond discussions taking place within the network and reach out to a wider audience, with a particular focus on the young generation of Europeans.

FutureLabbers are then invited to share their experience and the results of their impact multiplier activities among the network and also to communicate them to decision-makers at the FutureLab Europe Autumn Conference that took place in September 2017.

Latest developments:

- **Annual Forum:**

The Annual Forum of the 2017 generation took place on 10-13 January 2017. 18 new FLE members (coming from 12 different countries) took part in a set of activities. Discussions with experts, high-level policy makers and NGO representatives allowed participants to reflect on their role as young citizens in Europe and their commitment to democratic values, equal opportunities and European identity.

On the basis of their proposal presented in their application form, participants developed project ideas in teams to be implemented at the national/local level with the financial support of FutureLab Europe. This work resulted in five distinct projects that are presented below.

- **The 5 group projects:**

The projects were implemented starting from February 2017, under the supervision of the EPC Team and through the facilitation of Project Mentors – FLE Alumni who are members of the Advisory group. Some of the projects have been already concluded, while others are going to be finalized soon. A brief overview of the 5 projects and their implementation is available below:

i. Futures of Europe

The Futures of Europe project aimed to empower local citizens to develop new visions for the future of Europe by bringing them together in two urban workshops in Cologne and Copenhagen. In preparation for the project, an [online platform](#) has been set up to reach a wider audience, share the workshops' results and enable participation at European level through an open call for articles. The project's first workshop took place on 22 April 2017 in Cologne, and the second one took place on 9 June 2017 in Copenhagen. During these workshops, participants have worked on a vision for the future of Europe, imagining future newspaper headlines depicting Europe and their communities as they would want them to be. The project is now concluded.

A full overview about the project can be found [here](#).

ii. Bridges – Puentes – Brücken

The Bridges – Puentes – Brücken project sought to build bridges among citizens in the Berlin and Ronda neighbourhoods to foster their engagement and capacity to solve local issues. Locals came together in two workshops – one in each city – and identified local problems to be overcome through joint participation and decision-making, empowering them to take action in their lives. Prior to the workshops, team members undertook consultations with citizens to tailor the workshops accordingly. The project is now concluded.

A full overview of the project can be found [here](#).

iii. YourThought.eu – All different and all together

The YourThought.eu – All different and all together project wants to contrast the academic discourse on what being European means with the views of young European citizens. By empowering the voice of young people, especially in marginalised areas of the EU, it revises the debate on European identity. An interactive online platform builds the basis for a year-long dialogue with scholars, young citizens from five countries, a workshop in Ukraine and an essay competition on European identity. A [website](#) has been launched, featuring the first expert interviews and background research, as well as a general introduction to the concept of European identity. The workshop in Ukraine took place in August 2017 and soon the group will launch a call for articles, asking young citizens to write short essays reflecting on what European identity means to them. The articles will be then analysed in light of the experts contributions the group collected until now. The project is still ongoing and will be concluded at the end of the year. A full overview of the project can be found [here](#).

iv. Letters to Europe – Female Refugees Telling Their Stories

The Letters to Europe – Female Refugees Telling Their Stories project touched upon the topics of equal opportunities, European identity, and combatting stereotypes by empowering refugee women to tell their stories. The tri-national team supported female refugees in Spain, Germany and the Netherlands to share their stories in a book with texts in the original language and an English translation, which was later turned into a Theatre

performance called 'Refugee (Woman) :)'. The Call for Stories for the book was distributed to stakeholders in print and via email on 17 April, and an online Call for Stories was launched shortly after on April 24, 2017. A book titled 'Letters to Europe – Refugee Women Write' was put together, featuring 14 stories and drawings of refugee children currently residing in Greek refugee camps. The book was presented in Berlin and Brussels together with the theatre performance inspired by the book. The event in Brussels received media coverage by Brussels Express. The project is now concluded, but the group has received a number of offers to take the theatre play in other European countries.

A full overview of the project can be found [here](#).

v. Skill Up!

The Skill Up! project organised a series of social entrepreneurship workshops to empower young, vulnerable and marginalised groups in Greece and Norway, in order to foster equal opportunities for young people in Europe. By bringing together young asylum seekers with young professionals that have a strong link to social entrepreneurship, the workshops aimed to increase their chances of accessing the labour market and foster their integration into society. The first workshop took place on 29 April 2017 in Athens. A second edition took place in Oslo on 3 June 2017. The workshops were filmed and a short video documentary was put together to serve as an inspiration for further projects and to complement a series of policy recommendations the group has prepared in written form. The project is now concluded, although the group has received requests by participants to continue the series of workshops.

A full overview of the project can be found [here](#).

- Autumn Conference, 21-23 September 2017

FutureLab Europe's sixth generation met again in September on occasion of the Autumn Conference. The conference was comprised of:

- (i) a public event – during which FutureLab Europe members presented the results of their projects to policy makers. The members of FutureLab Europe engaged in a discussion with Alessandro Giordani, Deputy Head of Unit, Citizens' Dialogues, DG Communication, European Commission, Andrew Bradley, Director, International IDEA – EU office and Pierye-Alexandre Anglade, Member of the French Parliament, La République En Marche on occasion of the public conference *Europe@debate: Promoting European identity through active citizenship: How and what for?*.
- (ii) the Brussels launch of the book and theatre play produced by the project "Letters to Europe – Female Refugees Telling Their Stories"; An overview of the event can be found [here](#).
- (iii) a workshop session during which FutureLabbers gained useful skills that should help them disseminating their projects' results. The workshops were 4 and held by Marc de Fleurieu, Head of Communication, European Policy Centre on *Getting visibility among policy makers*; Elisa Lironi, Digital Democracy Manager, European Citizens' Action Service (ECAS) on *Reaching out to the disengaged*; Claire Fourçans, Campaigns Manager at ONE, *Tools for Campaigning and Influencing*; Oliver Klawitter, Head of Brussels Office at Kiron Open Higher Education on *Impact assessment*.
- (iv) a meeting of the Advisory Group, to receive feedback on the experience as advisors and input for the steps ahead.

- Advisory Group

The Advisory Group, which was set up at the beginning of 2017, brings together committed members of different generations of FutureLab Europe with the aim to strengthen the network, foster its inter-generational spirit, and provide a direct and structured channel of communication between the network and the programme's management team based in Brussels. Members of the Advisory Group are volunteers and its composition is decided on a yearly basis. The 2017 composition can be found [here](#).

- Website

The new website of FutureLab Europe is updated on a regular basis. It now includes an 'About' section presenting the team, the mission, the Advisory Group and a call for participation. In the 'Participants' section, the individual profiles of all 128 participants of the 6 generations are on display. In the 'Activities' section, the new group projects are presented, and blog articles, events and publications can be checked as well. Finally, in the 'Media' section, FutureLab Europe's visibility and cooperation with the media is showcased, alongside videos and other multi-media content produced by FutureLab Europe. www.futurelabeurope.eu

Next steps and forthcoming activities:

- Selection of the 7th generation:

The EPC has received 158 applications. A group of 18 participants will be selected to join the programme in January 2018. The EPC has preselected 29 applicants and the selection process is meant to be finalised by mid-November.

- Social media and press visibility :

FutureLab Europe and the project activities have been promoted via Twitter, Facebook and through the FLE newsletter. The social media presence allows to raise the visibility of FutureLab Europe in general and the project activities more specifically. In the next months the communication will be focused on the dissemination of project results and deliverables and on the creation of a narrative for each of them.

- Preserving cohesion among the FutureLab Europe community:

With the new direction of FutureLab Europe being launched this year, and the new Advisory Group being set up, the involvement of the former FutureLab Europe generations must be maintained. The private FutureLab Europe participants page on Facebook provides a platform to keep an open dialogue with current and former basis. Furthermore, an intergenerational database has been set up online to provide participants of all generations with background information about each other and up-to-date contact data. Participants can consult and update the database on their own, giving them therefore some ownership over their network.

New Pact for Europe

Foundations involved:

King Baudouin Foundation (Chair), Bertelsmann Stiftung, Open Society Foundations (all Steering Committee), BMW Foundation, Calouste Gulbenkian Foundation, European Cultural Foundation, Open Estonia Foundation.

Partners involved:

EPC, Centre for European Affairs (CEA), Egmont – The Royal Institute for International Relations, Hellenic Foundation for European & Foreign Policy (ELIAMEP), EuropaNova, Finnish Institute of International Affairs (FIIA), Istituto Affari Internazionali (IAI), Jacques Delors Institut – Berlin, and The Institute of Public Affairs (IPA).

Budget 2016-18:

725.000 EUR

Timeframe:

2016–2018

NEF is a 'pass through' for this project.

Basic objectives:

- fostering debate at the national, trans-national & European level
- providing ideas & recommendations reflecting NPE logic:
 - How do we get out of these crises strengthened?
 - Looking at the individual crises, what do we need to change?
 - How to solve the individual crises in a package deal (migration, security, euro)?

Past Activities:

Currently	Finalisation of drafting of European report (October)
27.9.2017	Third meeting of the Advisory Group
18.09.2017	Second meeting of the European Reflection Group
20.06.2017	Bratislava, Slovakia, Globsec and Denníka N "Slovakia and the Future of the EU" Public event in view of forthcoming NPE Slovakian National Report
22.05.2017	First meeting of the European Reflection Group
11.05.2017	"Belgium and the EU: matching rhetoric and commitment" Launch of the NPE Belgian National Report
03.05.2017	Second meeting of the Advisory Group

Future Activities:

- Publication of report: 9 November 2017 (in English, translation into FR and DE, executive summary in all NPE languages)
- 10 national outreach events in the 10 NPE countries (November – January). Focus events: Germany and France
- Personal outreach:
 - Herman Van Rompuy will arrange meetings with Presidents of European Institutions and national leaders to present report
 - EPC will arrange meetings with other relevant stakeholders in Brussels and NPE countries
- Dissemination of report via: Website, Emailing, Newsletters, Universities, Physical mailing
- Media outreach : Pre-launch exclusivity to selected media, op-eds, national partners
- Social media and online promotion: twitter, facebook, etc

Website: www.newpactforeurope.eu

Joint Action for Farmers' Organisations in West Africa

Foundations involved: Compagnia di San Paolo; Fondazione Cariplo; Fondation de France (Chair), OSIWA.

Budget 2015-2018: around 1 million euros

Timeframe: 2016–2018

JAFOWA has been developed and is implemented through NEF.

Background:

JAFOWA, Joint Action for Farmers' Organisations in West Africa, is an initiative of 4 foundations (Fondation de France, Compagnia di San Paolo, Fondazione Cariplo and OSIWA), operated by the Network of European Foundations. JAFOWA will support farmers' organisations through grant making and capacity development with an initial focus on Burkina Faso, Ghana and Senegal.

Over the last decade or so, several leading analyses on agricultural production and consumption have been published. All arrive at a similar conclusion: the current agricultural production and consumption system needs to change urgently (IAASTD, 2009; UNCTAD 2013; De Schutter, 2014; FAO, 2006). By 2050, the African continent will be the most populated on earth, meaning that addressing the agricultural challenges is both timely and critical.

Despite the boost in agricultural production over the past decades, hunger is still prevalent. The current production and consumption system has caused many environmental problems such as soil erosion, pollution, an increase of Greenhouse Gas (GHG) emissions and loss of (agro) biodiversity. There are also unfavourable national and international financial and trade policies that result in a retreat from farming in developing countries with large numbers of predominantly young people forced to migrate to cities.

Farmers' organisations (FOs) have a critical role to play in this context. They are the ones who can achieve concrete improvements at the ground level by providing services to farmers and by supporting the development of virtuous local food systems.

JAFOWA seeks to reinforce FOs who work with smallholder farmers, pastoralists and fishermen, to manage quality local food systems that benefit their families and communities in ecologically sustainable ways. It aims at supporting a strong and equitable farmers' movement in West Africa. This movement proposes local and regional policies, promotes ecological solutions and enables the leadership of women and youth.

Latest developments:

A North American foundation, the Foundation for a Just Society should enlarge the consortium by November 2017 coming with a grant for an initial two years period. The Fondation de France and Compagnia di San Paolo have also committed for two years to JAFOWA in order to allow the programme to make a better planning and to secure funding for a second call for projects that is foreseen for Mid-2018. This new call for projects is interesting for the new partners that enter into the partnership so that they can participate into the strategy and selection of grantees.

It was decided to change the operational set up and to strengthen the programme with the support of a technical advisor, Matteo Cortese who will work with a new Programme Manager, Tabara Ndiaye, based in Dakar. Matteo Cortese has been working for several years for Fondazione for Africa and he knows well West Africa and the FOs. With their support JAFOWA should be able to put in place its capacity strengthening and advocacy support to the projects. After 9 months of implementation the level of delivery among the 8 projects funded by JAFOWA is diverse: two projects have almost not started due to internal reasons (lack of human resources to drive the project and bad feasibility survey), one is late, when the others run smoothly.

All the projects were visited by the former Programme Manager over the course of the summer.

JAFOWA will organise a workshop on agro ecology on 12-13 December in Ouagadougou. The workshop will be practical, enabling grantees to exchange on their practices and to learn from each other, especially from FOs who are at an advanced level in agro-ecological practices.

The steering committee will convene in Paris on November 13 and will take decisions on the shape of the new call.

One learning so far for the programme is about its partnership dimension since JAFOWA is aiming at transformation through collaboration. This is the reason for JAFOWA's choice to focus its financing on collaborative activities carried out in partnership with organisations at different levels, between umbrella organisations of rural groups and their members who are active in the field. Until now, it has been noticed that for most of the projects FOs need technical assistance. When FOs have partnered with a NGO with strong technical capacity then their implementation is better. JAFOWA will have to integrate this element into its new plan to make sure that FOs have enough capacity to deliver their project. JAFOWA may plan some dedicated additional assistance to its projects under its capacity strengthening pillar. Modalities of this support should be further discussed at its upcoming SC meeting.

The capitalisation on agro ecology from the projects is on-going under the coordination of PAFAO, it is expected that a leaflet will be produced collecting the stories of a large group of stakeholders under the theme 'eat locally' to be released in 2018.

JAFOWA and all the projects have established their baselines for their M&E system. It will be key for the programme to follow its indicators and track progress on its outputs/outcomes.

The new team in charge of JAFOWA will visit the projects in Burkina in December after the workshop, while the Senegalese and Ghanaian projects will be visited in January to check on progress after one year.

European Philanthropy Learning Initiative

Discovering Philanthropy, Discovering America (Phase One) and Philanthropy in an Era of Global Transition: Redefining the Pursuit of the Common Good (Phase Two)

Phase One: October 2016 – October 2017

Foundations/Funders involved: F.B. Herron Foundation, AfterFact, U.S. Embassy in France, Fondation Nationale des Sciences Politiques - Paris. (Part 1)

Fundraising for phase two is in process with target foundation in Europe and the United States.

Budget 2016 - 2018: € 250,000.

Background:

From a Research & Learning Initiative to a Global Reflection on Philanthropy and a MasterLevel Programme

The current initiative had some of its roots in 2009 with the launch of the European Philanthropy Research and Learning Initiative, the objective of which was two-fold: to promote research, teaching and learning in the European philanthropy sector while emphasizing its essential link with individual civic engagement. The Initiative's early activities included a study to map the landscape and research agenda for philanthropy, followed by the establishment of the ESSEC Philanthropy Chair, a study on foundation's evaluating themselves (Shedding Light on our Own Practice) and master-level courses at Sciences Po, New Philanthropy and Social Investing and Civic Engagement and the Role of Associations.

Phase One: Discovering Philanthropy, Discovering America

The Discovering Philanthropy, Discovering America initiative was launched by the European Philanthropy Learning Initiative to explore, an essential question, central to philanthropy, who is the steward of the common good? The

first phase of the Discovering Philanthropy, Discovering America initiative was a Master level course at Sciences Po (spring 2017) and a complementary lecture series with the Centre Français des Fondations, featuring U.S. and European experts, intended to become a U.S. – European research and learning/teaching curriculum and dialogue involving U.S and European universities, academics and experts. The objectives of the courses, research and dialogue are to explore this issue through a multi-disciplinary approach to the role of philanthropy and civic engagement in the United States and Europe and how it can be a catalyst for strengthening civil society and democracy for the future. The first phase course and lecture series were completed successfully and the decision was made by EPLI, SMI and core collaborators to launch the second phase of the full initiative.

Phase Two - Latest Developments: Philanthropy in an Era of Global Transformation - Redefining the Pursuit of the Common Good

The curriculum design processes for Discovering Philanthropy, Discovering America and for the nine Master programs within the School of Management and Innovation made evident that the present context is potentially one of radical historical transformation in which the roles of government, civil society, business and the market are being fundamentally reshuffled. Dramatic changes in the media, democratic process, digital communication, wealth disparity, social trust, political leadership, climate and ecological equilibria, market and other forces present business, civil society and states with significant new challenges - and philanthropy emerges as one of the partial answers.

This raises both dramatic challenges and new opportunities for business, civil society and philanthropy to become actively involved in catalysing the changes essential to ensure an equitable and sustainable future. As business, the state, and civil society evolve, how should philanthropy respond to this new paradigm?

THE INITIATIVE: PHILANTHROPY IN AN ERA OF GLOBAL TRANSFORMATION – REDEFINING THE PURSUIT OF THE COMMON GOOD

In response to the impulse from EPLI and the outcomes from the first phase of the current initiative, the Sciences Po School of Management and Innovation has formed a core working group, together with representatives from Stanford PACS and the Marshall Institute at LSE, in collaboration with the Aspen Institute, to launch an initiative to explore the parameters of this transformation and propose an approach to respond to these challenges. The initiative will both engage in academic research and foster public dialogue in pursuit of its goals through an integrated intersectoral approach.

The overarching goals of the initiative are to determine the role and evolution of philanthropy during this period of deep transformation and the way in which the public and private spheres can effectively interact with each other. This redefining process has profound implications for philanthropy, both elevating its importance in societal futures and raising fundamental normative issues.

Key objectives of the initiative are to: clarify the future role of philanthropy in this context; provide evidence of philanthropy's game-changing contributions as well as limitations over time; and delineate how it could be a significant vector of change for the future.

The anticipated outputs from the initiative could include: • a curriculum framework for teaching philanthropy in the coming decade • proposals for collaborative research, curriculum development, publications • enhanced and new doctoral and postdoctoral programme in philanthropy and social investing • an open-learning platform to facilitate on-going international communication and faculty and student academic exchanges between participating institutions • a biennial global forum on Redefining the Pursuit of the Common Good

PRELIMINARY ORGANISATION AND LAUNCH: FRAMEWORK SEMINAR

The second phase of the initiative will be launched at a Framework Seminar hosted by the Aspen Institute (possibly taking place in Europe) early in the first quarter of 2018. The objectives of the framework seminar will be to determine both a robust philosophical and conceptual framework and the key issues surrounding the pursuit of the common good through philanthropy in contemporary circumstances.

Following the framework seminar, the initiative is intended to evolve as an on-going, multi-institution collaboration, punctuated by periodic meetings with representatives from participating institutions and other scholars and experts according to themes. These sessions will not only review work in progress, but explore ways to further promote the programme (curriculum and corollary courses, scholar exchanges, lectures, conferences and debates).

Alliance Magazine

Alliance is supported through different NEF members.

1. Overview

Background

The recruitment of a new editor at Alliance was a very significant step for the organization and naturally formed the main focus for 2016.

2017 goals

In 2017 Alliance's main goal is to secure funding for a fifth member of staff to address the increasingly felt restraints on the current organisational capacity. APT is well positioned and is increasingly expanding the partnerships and opportunities available. Another key goal for the year is to complete the full redesign of the printed publication. The magazine has been presented in its current form for over seven years. A new look would greatly benefit the readers, be more attractive to potential subscribers and crucially provide a better platform for the content.

Other key activities include continuing to grow the non-grant income, introducing new editorial features, engage a digital consultant to improve the communications strategy, develop a new larger strategy – incorporating the Olga Alexeeva Memorial Prize – to better develop philanthropy in emerging markets and continuing the good relationships the APT already has with many organizations across the globe.

2. Editorial

Goals for the year:

- To produce four issues of Alliance magazine
- To redesign the printed publication
- To produce 48 instalments of Alliance Extra
- To produce daily posts on Latest from Alliance blog including new appointments section
- Introduce a new Philanthropy Thinker column
- To introduce editorial comment on key issues that arise
- To continue to diversify Alliance content types by providing audio, video, professionally written content and survey data in addition to the own written analysis and interviews.
- To continue hosting Breakfast Club meetings around each issue and introduce a webinar based event

What Alliance has achieved so far and plans for the rest of 2017

- **March 2017 issue:** *Philanthropy scholarship and practice – bridging the divide* Guest editor Marta Rey-Garcia (Coruña University)
- **June 2017 issue:** *Solidarity* Guest editor Stefan Schäfers (King Baudouin Foundation)
- **September 2017 issue:** *Philanthropy's diversity challenge* Guest editors Angela Seay (Polden-Puckham Charitable Foundation) and Sumitra Mishra (Mobile Creches)
- **Future issues:** The December issue features Miguel Castro, Bill & Melinda Gates Foundation as the guest editor and focuses on '*philanthropy and the media*'
- **Alliance Extra:** 36 instalments of *Alliance Extra* featuring a paid investigation into offshore philanthropy; interviews with Sandra King, Benjamin Bellegly, Stephan Chambers and Venkat Krishnan, Thomas Paulsen, Ananthapadmanabhan Guruswamy, Ewa Kulik-Bielinska, Massimo Lapucci & Maurice Makoloo; an essay on European philanthropy, coverage of NEF's 40 year anniversary; coverage of the WINGSForum, Edgefunders, Council on Foundations & European Foundation Centre conferences; *Alliance Audio* instalments on foundation payouts, solidarity and SDGs; articles on US & German community foundations, European community philanthropy & racial equity; and 3 instalments of the new Philanthropy Thinker column from Amitabh Behar, Filiz Bikmen & Lisa Jordan. Upcoming pieces will include interviews with Lenka Setkova & Michaela Wintrich; an investigation into investments into arms & tobacco and three more instalments of Philanthropy Thinker from Florencia Roitsetin, Halima Mohamed & Krystian Seibert.

- **Latest from Alliance:** a variety of news, opinion and conference reports were posted on the Alliance daily blog. A new category regarding appointments has been introduced.
- **Alliance Breakfast Club:** The March 2017 Breakfast Club featured Paul Ramsbottom, Tracey Coule and Cathy Pharoah as speakers. The June 2017 Breakfast Club was held in association with CCLA and featured Iona Lawrence, Cathy Stancer, Keiran Goddard & Sara Khan. The September 2017 Breakfast Club will be held with Paul Hamlyn Foundation and feature Angela Seay, Debbie Pippard, Karen Weisblatt, Omar Al-Qattan and Bharat Mehta.
- **Alliance magazine redesign:** In 2016 Alliance completed the first phase of the magazine redesign by completing a root and branch review involving all members of the staff team at *Alliance*, all freelance staff and the APT Board. An agency has developed a new design for Alliance which has been shared with another feedback survey. The new look Alliance will be launched with the upcoming December issue. This is a very positive step for *Alliance*.

3. Subscriptions

Goals for the year

- **Circulation:** to reach 8,400 subscribers.
- **Sponsor's subscriptions:** to maintain all current sponsors at existing price levels and look to add the equivalent of seven new sponsor's subscribers.
- **Bulk subscriptions:** to retain Alliance largest bulk subscribers and to encourage other organizations to expand their number of readers.
- **Paid subscriptions as a whole:** to increase number of paid subscriptions to 2,520.
- **Free subscriptions:** to continue to offer free electronic subscriptions in over 140 countries and to increase the number of recipients to 5,880.

What Alliance has achieved so far and plans for the rest of 2017

Circulation & Readership: Alliance has a circulation of 8,938 subscribers to *Alliance* thanks in part to an influx in free subscriptions. This brings the total readership to an estimated 20,974 including controlled circulation figures.

Sponsor's subscriptions: The plans for sponsor's subscriptions have gone well this year with all the sponsor's renewing so far in 2017.

Bulk subscriptions: The two largest bulk subscriptions, Compagnia di San Paolo and European Foundation Centre, were retained for 2017.

Individual subscriptions: Alliance continues to investigate the possibility of outsourcing the renewal process in order to aid the capacity restraints. Alliance plans to generate new readers by focusing its marketing efforts on more direct marketing to its growing list of contacts that currently receive free content but have not purchased a subscription.

Free subscriptions: Alliance continues to promote the free subscriptions through partnerships with organizations in relevant countries –6908 at present.

4. Online profile and further dissemination

Alliance website continues to be a vital tool and has been well received with praise for both its visual appearance and crucially its usability. A lot more of its functionality is automated than its previous site (eg: processing free subscriptions), which saves valuable staff time.

Alliance social media presence continues to grow with both Twitter and Facebook followers up from the start of the year. 2,099 Facebook fans (up from 1,951) and 7,376 Twitter followers (up from 6,867). Alliance wants to ensure that digital remains the heart of its communication strategy and a digital strategy consultant has been hired to produce a new communication strategy that will take Alliance through to 2020.

5. Partnerships and Olga Alexeeva Memorial Prize

Goals for the year

After over a decade of working in the field, Alliance has built up a significant reputation and has good relationships with many organizations across the globe. Following the completion of an independent review in 2016, Alliance is

developing a new strategy that will seat the Olga Alexeeva Memorial Prize as part of a much wider project to develop philanthropy in emerging markets.

What Alliance has achieved so far and plans for the rest of 2017

Alliance currently has 92 actively engaged partnerships.

In 2017 Alliance worked with the funding group to develop the proposal for the wider project. Whilst this is ongoing Alliance has received funding for and launched the 5th Olga Alexeeva Memorial Prize. As part of this prize process Alliance has engaged a regional representative in India and will be introducing new processes in the judging procedure and will produce an independent supplement in January 2018.

This is an exciting time for the Olga Alexeeva Memorial Prize that has the potential for transformational impact to both this project and to Alliance organization's core goals.

6. Organizational

Goals for the year

To appoint a new Marketing & Advertising Officer and to secure funding for a fifth member of staff at APT in the form a new Deputy Editor

What Alliance has achieved so far and plans for the rest of 2017

A new Marketing & Advertising Officer was appointed in February. Three out of four members of staff have been appointed within the last year and so time is needed to ensure that everyone gets up to speed as quickly as possible and have as much additional support

The need for additional capacity though is very much evident and so a proposal is in development for a fifth team member having identified an in-house deputy editor as the highest staffing priority. The appointment of an in-house deputy editor would help the editor plan special features, commission opinion pieces and determine interview subjects. They would also play a key role in generating news for Alliance blog gathering daily stories about philanthropy and presenting them for discussion with the editor. They will also free up capacity from other roles within the organisation facilitating greater time to be spent on both marketing and communications.

A proposal has been developed and reviewed by the APT board.

7. Financial

Goals for the year

To retain our previous levels of both core grant and earned income to provide sustainability to our core products while seeking additional funding to expand our capacity and activities.

What Alliance has achieved so far and plans for the rest of 2017

Alliance continues to be grateful to its core funders who support APT; Adessium Foundation, Bernard Van Leer Foundation, European Foundation Centre, William & Flora Hewlett Foundation, King Baudouin Foundation & Charles Stewart Mott Foundation.

8. APT Financial report

Alliance Publishing Trust Projected and Actual core finances up to 30 September 2017

	Grant	£GBP	Per quarter	Actual (Q3)
Income 2017				
Mott Foundation	\$50,000	£32,500		£32,500
Hewlett Foundation	\$10,000	£6,750		£8,017
Adessium Foundation (TBC)	€ 20,000	£15,500		
Bernard van Leer Foundation	€ 10,000	£8,000		£7,779
King Baudouin Foundation	€ 20,000	£15,500		£16,621
European Foundation Centre	€20,000	£15,000		£18,000
Total grants		£93,250	£23,312	£82,947
Subscription income		£120,090	£30,023	£74,337
Advertising		£23,000	£5,750	£14,866
Designated rollover for design project		£10,000	£2,500	£10,000
Other inc. publishing, events & interest		£14,100	£3,525	£9,217
Total earned income		£167,090	£41,798	£108,420
Total income		£260,440	£65,110	£191,367
			Per quarter	Actual (Q1)
Expenditure 2017		£GBP		
Salaries (gross)		£168,420	£42,105	£117,707
Bank charges		£1,500	£375	£1,091
Travel and accommodation		£3,200	£800	£3,018
Alliance editorial (freelance)		£23,520	£5,880	£15,019
Alliance design		£19,880	£4,970	£8,335
Marketing		£3,077	£769	£1,534
Printing		£7,000	£1,750	£4,803
Dissemination		£7,429	£1,857	£5,608
IT costs		£4,675	£1,169	£3,495
Office costs		£10,600	£2,650	£7,680
Recruitment & training		£1,699	£425	£626
Finance staff costs		£4,199	£1,050	£4,523
Other inc. Publishing and events		£5,000	£1,250	£4,169
Total expenditure		£260,199	£65,050	£178,253

*Due to possible expansion Olga Alexeeva Memorial Prize activities are not included in the 2017 core budget provided.