



NEF

State of Play

Network^{of}
European
Foundations

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Philanthropy House – Rue Royale 94 – 1000 Brussels – Belgium

Bernard van Leer Foundation - Charles Stewart Mott Foundation - Compagnia di San Paolo - Erste Stiftung
Fundação Calouste Gulbenkian - Fondation de France - Institusjonen Fritt Ord
King Baudouin Foundation - Open Society Foundation - Robert Bosch Stiftung

Contents

Civitates (A Philanthropic Initiative for Democracy and Solidarity in Europe)	3
Children and Violence Evaluation Challenge Fund	4
European Foundations' Initiative on Dementia	6
Transnational Forum on Integrated Community Care (TransForm)	7
European Fund for the Balkans	8
European Practice Exchange on Deradicalisation (EPEX)	12
European Programme for Integration and Migration	12
Fikra – Tunisia Joint Fund	16
FutureLab Europe	17
European Philanthropy Learning Initiative.....	19
Joint Action for Farmers' Organisations in West Africa (JAFOWA)	20
Alliance Magazine.....	22

Civitates (A Philanthropic Initiative for Democracy and Solidarity in Europe)

Foundations involved: Adessium Foundation, Bertelsmann Stiftung, Charles Stewart Mott Foundation, Erste Stiftung, European Cultural Foundation, Fondation de France, Fritt Ord Foundation, King Baudouin Foundation, Körber Stiftung, Oak Foundation, Omidyar Network, Open Society Foundations, Robert Bosch Stiftung, Mercator Stiftung, Nicolas Puech Foundation, Stefan Batory Foundation

Budget 2018-2020: approximately 4 million EUR

Timeframe: 2018-2020

Background:

Civitates was established within NEF in 2017 by a consortium of 16 foundations committed to upholding democratic values in Europe. It believes in European democracies, where all citizens have the opportunity to access information, make their voices heard, organise, mobilise and engage fully in the democratic processes.

To achieve this vision, Civitates strengthens the capacity of civil society to play its indispensable role in shaping vibrant and open European democracies that work for all. Civitates works on two sub funds, focussing on EU member states and EFTA countries:

The first aims at strengthening civil society by empowering its actors to respond to challenges related to the shrinking space for civil society, collectively and more effectively.

The second focuses on helping to build a free public discourse based on facts, independent analysis and a plurality of views. To this end, Civitates will coordinate expertise from civil society actors and share it as widely as possible so that citizens are made aware of the impact of digitalization on public discourse and adequate action can be taken to address any identified challenge.

Latest developments:

Governance

Civitates is chaired by the King Baudouin Foundation. The Steering Committee (SC) met in October 2017 and April 2018. In its last SC meeting in spring, the funders approved Civitates' mission and agreed on main strategic orientations before the launch of the initiative. The next meeting of the SC is scheduled for October 2018. The foundation partners have adhered to the partnership agreement, establishing the governance rules and the general functioning of Civitates.

The specific strategies for the two areas of intervention are discussed in dedicated working groups.

Léonie van Tongeren joined Civitates as Fund Manager in May, replacing the previous Fund Manager, Nicolas Rougy.

Sub-Fund on Shrinking Space for Civil Society

The first call for proposals has been launched on 3rd May 2018 and aims to foster coalition building among civil society organisations in order to address the shrinking space for civil society in Europe.

Through a two-phase approach, Civitates will reinforce the capacity of CSOs to conduct collective cross-sectoral, local and national actions by strengthening their operational capacities and advocating for an enabling environment which allows them to pursue this work. The rationale behind a staged approach is to provide an initial space for organisations to come together so as to ultimately build strong national coalitions of actors that will be active in 'fighting back' where the space for civil society is threatened. The first phase (14-weeks period) will be dedicated to coalition building, whereas the second phase (18-months period), will be dedicated to coalition action implementation.

In the first phase, a maximum of 16 proposals will be selected and awarded with up to €10 000, and in the second phase, a maximum of 12 proposals will be selected and awarded with up to €100 000.

Sub-Fund on Public Discourse

Through this sub-fund, Civitates wants citizens to understand how the digital news and information systems work so that they are further enabled to make informed decisions on where and what information to use, as well as to

have access to a plurality of media, new sources and news content. Civitates will also encourage the move towards transparency and accountability on the part of technological companies on how they create, disseminate and use information. After consultations with experts in the field, the working group for this sub-fund will meet in July 2018 to decide on its implementation.

Timeline

January - April	Consultations and Development of the Fund and Sub-Funds Strategies
Spring 2018	Launch Calls Sub-Fund 1 (Phase 1)
Summer 2018	Selection Sub-Fund 1- Phase 1; Start of coalition building; Finalise Sub-Fund 2 Strategy
Autumn 2018	Launch Calls Sub-Fund 2
November 2018	Selection of Sub-Fund 1 Phase 2
Winter 2018-2019	Start of projects Sub-Fund 1 Phase 2; Selection Projects Sub-Fund 2; Start Projects Sub-Fund 2
Summer 2019	Mid Term Reviews
Summer – Autumn 2020	End of projects
Autumn – Winter 2020	Evaluations; Development of Strategy 2020-2023

Children and Violence Evaluation Challenge Fund

Foundations involved: Bernard Van Leer Foundation, Oak Foundation (Chair), UBS Optimus Foundation and anonymous donor

Budget: around 4 million EUR for 2011-18

Timeframe: 2011-2018

NEF has been involved in the development of the Children and Violence Evaluation Challenge Fund since its inception.

Background:

The Children and Violence Evaluation Challenge Fund is a pooled funding initiative aimed at reducing violence against children by funding rigorous evaluations of violence prevention and child protection interventions in low- and middle- income countries. These evaluations are expected to expand the evidence base in the sector and to be used to improve current policies and programmes, thus ultimately contributing to eradicate violence from the lives of children.

Started as a collaborative project of two Foundations in early 2011, the initiative was joined by a third Foundation in August 2011 and a fourth donor in 2013. A second program period was approved by the different foundations, extending the Fund’s activities to December 2018.

Latest developments:

Fund’s extension and Secretariat

The Steering Committee decided to extend the Fund’s programme period and provide additional funding until December 2019. This will enable the CVECF to reinforce its secretariat, implement the strategic decisions and activities that the Steering Committee has agreed upon, and provide additional resources to ensure a comprehensive capacity development strategy for the East Africa Call, including the recruitment of a local partner.

The capacity of the Secretariat has grown, with the addition of part-time programme officer that will support the Fund's activities in general and will more specifically dedicate their expertise to support the advocacy and communications strand of activities.

East Africa Call for Proposals

The idea behind this Call is to provide scarce evaluation funding and support for INSPIRE¹ type interventions in two pathfinder countries, Uganda and Tanzania. The Call should contribute to the policy momentum at the country-level while at the same time reinforce the growing momentum generated by the Sustainable Development Goals, the Global Partnership to End Violence against Children and the new Pan-African Forum on Violence Prevention.

The Fund's Program Manager organized a site visit in East Africa with a colleagues from the Global Partnership to End Violence in November 2017, in order to meet with key partners in Uganda and Tanzania as well as with the African Child Policy Forum (based in Addis Ababa). This provided an opportunity to reiterate the interest from local actors on the approach suggested (including government, research and civil society).

Following the visit, the Children and Violence Evaluation Challenge Fund Steering Committee approved the adoption of a new governance model for this Call. This model aims to reinforce the leadership and ownership of the Call by regional actors, establishing and empowering a regional advisory committee to make key decisions while the Evaluation Challenge Fund SC will play an overarching advisory and strategic/convener role.

The Programme Manager is currently mapping local structures that could provide support for the coordination of the regional advisory committee and regional ad-hoc academic committee.

Next steps: The objective is to launch the call during the second semester of 2018.

Advocacy and Communications Strategy

Advocacy Strategy

Eric Brown, the Advocacy and Communication Consultant, supported the Programme Manager in the organization of different meetings in the context of the Elevate Children Funders Group AGM (held in October 2017) including:

- A first internal working meeting that aimed to contribute to design a larger communications strategy for the Fund, design a donor development strategy, identify specific objectives and milestones for 2018 and inform the upcoming strategic planning exercise;
- A wider consultation with funders who will participate in the Elevate Children AGM to get a greater understanding of their priorities and possible avenues for work in collaboration.

As a result of these meetings, the consultant has developed an Advocacy and Communications Strategy as well as work plan for 2018 and 2019.

Knowledge Uptake

As part of its knowledge uptake strategy, the Evaluation Challenge Fund aims to share the evaluation project findings in a meaningful way to a large audience of policy-makers, donors and practitioners.

A first step in this process is to develop evidence briefs, making the findings and academic evaluation reports easily accessible and digestible for a wider audience.

The Secretariat worked closely with Without Violence in the development of two pilot briefs, which were tested with a wide audience of funders, CSOs, NGOs, researchers and policy-makers.

Next steps: the general feedback was very positive and the team is now working on integrating some of the recommendations so that briefs may be created for each of the finalized research projects.

¹ 7 effective strategies to end violence against children:
http://www.who.int/violence_injury_prevention/violence/inspire/en/

Retrospective and Strategic Planning

The overall objective of this review is to harvest lessons learned from Phase 1 to inform the operations of the fund in the next phase and in the future (depending on decisions made regarding a potential future for the Evaluation Challenge Fund).

The Consultant working on the retrospective review of the Children and Violence Evaluation Challenge Fund collected data by reaching out to Steering Committee members, grantees, experts and mentors. The Consultant is currently working on the analysis of the data and will soon be presenting a draft report for discussion with the Steering Committee.

Next steps: Between June and December 2018, the Secretariat will work on the development and launch of the ToR for the strategic planning exercise which should contribute to identify possible future avenues for the Children and Violence Evaluation Fund.

European Foundations' Initiative on Dementia

Foundations involved: King Baudouin Foundation, The Atlantic Philanthropies, Robert Bosch Stiftung (Chair), Fondation Médéric Alzheimer and Genio Trust

Budget 2018: 269.310 EUR

Timeframe: 2010-2018

NEF has developed and managed this programme since its inception.

Background:

EFID's mission is to improve the life of people with dementia by enabling a dementia-friendly and inclusive environment in communities across Europe. The community's commitment and mobilisation of societal resources are very important to structure the social environment. Real improvements to the situation of people with dementia can only be achieved when forms of common ownership are developed and lived in cities and communities.

In 2012 and 2014 EFID launched the prize "Living well with Dementia in the Community", that gave awards to local projects across Europe. The supported projects encouraged the dissemination of good practice and gave people with dementia a stronger "voice" in their communities. In its third phase, EFID took up the challenge to deepen the work on dementia-friendly communities not only by working on the promotion of the concept, but also by mainstreaming empowerment and inclusion of people with dementia as cornerstones of its approach.

In 2017, five partner foundations (Robert Bosch Foundation, King Baudouin Foundation, Médéric Alzheimer Foundation, Atlantic Philanthropies and Genio Trust) decided to continue the programme in a 4th phase (2017-2018). EFID IV phase focuses on the meaningful participation of people with dementia.

Latest developments:

In March 2017, EFID launched a new call for awards. The award "Valuing the expertise of people living with dementia" aims to empower people with dementia as individuals living with the condition, respect their dignity, autonomy and right of self-determination, support people living with moderate and/or severe dementia to express their own interests and wishes regarding treatment and care, support the emergence of a stronger voice and participation of people with dementia at all levels and support the creation of peer-support groups.

12 projects have been selected and funded with up to €9.000. The conference and the awards ceremony took place in Sofia, on 22-23 January 2018, under the auspices of the Bulgarian Presidency of the European Union. The outcomes of the event are being disseminated and foundations are currently outlining the strategy for the next phase (2019-2020). EFID V (2019-2020) will continue working on the theme of valuing the expertise of people living with dementia and on the promotion of dementia friendly communities with a budget of at least 150.000€. Preliminary talks with Porticus Foundations on the possibility to join the partnership are ongoing.

Transnational Forum on Integrated Community Care (TransForm)

Foundations involved: King Baudouin Foundation (Chair); Compagnia di San Paolo; Fondation de France; la Caixa Banking Foundation; Graham Boeckh Foundation; Robert Bosch Stiftung; Fund Danielle De Coninck (managed by King Baudouin Foundation)

Budget 2018: 169.776,90 €

Timeframe: 2017-2020

Operational Partner: The International Foundation for Integrated Care (IFIC)

NEF has developed and managed this programme since its inception.

Background:

Integrated care at community level seeks to better co-ordinate services by working around people's holistic needs. It implies a shift from problem-based, disease-oriented care to a goal-based, person-centred care aiming at improving the quality of life of patients (and those close to the patient). It also engages individuals and communities in managing their care. The focus of the Transnational Forum on Integrated Community Care (TransForm) goes beyond the most common interpretations placed on integrated care (i.e. integration of health and social care provision). Rather, TransForm seeks to examine how co-productive partnerships that empower people in local communities can be developed through cross-sectoral collaborations. The overarching aim of the Forum is to trigger the interest of and to inspire action by policy-makers, key stakeholders and practitioners to foster integrated community care (ICC). It seeks to achieve this through finding and analysing promising practices in integrated community care and learning from their experiences and impact.

Latest developments:

The Forum involves the 5 original European foundations, and the Graham Boeckh Foundation from Canada has joined the partnership as "associated partner". The Canadian foundation has proven a nice addition to the group and this transatlantic partnership benefits the project.

The collaboration with the operational partner IFIC runs smoothly, knowing that they have to go beyond their usual scope of work in order to best streamline the 'community' approach, as it is core to Transform. IFIC undertook a mapping exercise of promising practices in the area of integrated community care (ICC) that serves as basis for developing a series of conferences and site visits. Partner foundations provide inputs to the mapping by identifying good practices on integrated community care in their countries. The research will continue throughout the project and will be enriched by new cases identified along the project. Experts in the field of integrated community care have been appointed as members of the TransForm Advisory Group.

The concept of integrated community care is new and therefore this joint endeavour is interesting since it represents a learning process for all partners. This also means that it is important to work on the expectations management of the policy makers attending the conferences since most of the practices have not been fully evaluated, presented rather as 'promising' practices.

The 4 conferences, taking place between 2018 and 2020, seek to build a common understanding of ICC and provide inputs to policy makers and practitioners on how to mobilise change. Key learning outcomes have been set to guide the development of the events. The first transnational conference, "Making the case for ICC," will take place in Hamburg on 24-26 September 2018. About 75 delegates are expected to attend the event, which will include panel discussions, key note speeches, working groups and site visits to local initiatives. The second conference, "Towards People-Centred Care: Empowering and Engaging Individuals, Carers and Families through Integrated Community Care," is scheduled to take place in Turin on 26-27 February 2019. This conference will examine the importance of connecting individuals to the communities in which they live. It will examine how individuals, carers and families can be supported to become equal partners in decisions that are made about their care, and how choice and access to a variety of care support options can be enabled. The 3rd conference will take place in Canada and the 4th in Barcelona, while the themes and linkages between them are still to be established.

The first year of project implementation was discussed at the SC meeting in Turin on 2nd May 2018, where partners were positive about the progress made and provided a series of recommendations for the future development of the project. This included suggestions to improve the collaboration and co-ownership of TransForm, to further develop the mapping exercise, and to establish the transnational conferences and communication.

European Fund for the Balkans

Foundations involved: ERSTE Stiftung (Chair); King Baudouin Foundation; Robert Bosch Stiftung

Budget 2018: around 1.5 million euros

Timeframe: 2007-2020

Background:

The European Fund for the Balkans is a joint initiative of European foundations that envisions, runs and supports initiatives aimed at strengthening democracy, fostering European integration and affirming the role of the Western Balkans in addressing Europe's emerging challenges. The up-to-date programme strategy is based on three overarching areas – Capacity Development, Policy Development and Regional Cooperation -- and channelled via flagship programmes and selected projects, complemented with a set of actions arising from EFB's regional identity as a relevant player in its fields of focus. Their synergetic effects are focussed on continuous "Europeanisation" of the policies and practices of the Western Balkans countries on their way to EU accession, through merging of the region's social capacity building with policy platform development, and a culture of regional cooperation. In February 2016, The European Fund for the Balkans received the Champion of Regional Cooperation award for best achievements in cooperation in South East Europe in 2015, a recognition presented by the Regional Cooperation Council. The Champion of Regional Cooperation is an individual or an institution that the RCC Secretariat and its Secretary General consider has contributed the most to the development of regional cooperation in South East Europe over the course of the past year.

NEF is registered in Belgrade and the EFB-NEF has an office in Belgrade. The Steering Committee is composed of representatives of the Robert Bosch Stiftung, the Erste Stiftung (Chair) and the King Baudouin Foundation.

Latest developments:

[10th Anniversary of the European Fund for the Balkans](#)

Latest developments:

- In April 2018, the European Fund for the Balkans celebrated its 10th anniversary. This two-day event was an innovative fusion of policy conference, festival, high-impact gathering and brainstorming session, which jointly created the most influential policy ideation event in the region. More than 250 people coming from the fields of politics, journalism, civil society, academia, arts and culture, business and philanthropy gathered to discuss the topics such as the future of the region, the future of the EU-Western Balkans relations, the future of social change, and the future of leadership. The challenges that the Balkans and Europe are facing were addressed in different ways and with a variety of formats such as panel discussions, cluster discussions/workshops, and dynamic "talks" and "hyper talks". The highlights of the event were:

- The launch of the [Declaration of a European Balkans Partnership](#) – a visionary document created by some of the most influential individuals from the region and Europe which calls for the necessity of a more intensive engagement of the European Union in the region and completion of the democratic and socio-economic transformation of the Balkans.

- EFB talks - Some of the most successful global, European and regional thinkers, entrepreneurs and intellectuals have presented their achievements through creative and dynamic presentations. Through their own cases, they showed the audience that it was possible to achieve the aspirations and encouraged them to devise a way to change themselves and their environment.

- EFB community meeting - the people identified by the EFB over the past years as the region's greatest potential, and who have undergone various EFB programs have exchanged ideas on how to foster the development of human resources in the Western Balkans. Brainstorming workshops have resulted in new ideas on how to build a human capital fund of the region.

Upcoming activities:

#BalkanFuture online campaign

- In May and June, the EFB will promote the results of its ten year activities through an online campaign, which will highlight the EFB's role in shaping the future of the Balkans and the future of Europe.

Advocating the Declaration of a European Balkans Partnership

- The EFB and BiEPAG will organise and participate in series of meetings with top experts, officials and influencers in the European and Balkan capitals in order to promote the Declaration of a European Balkans Partnership, and to get broader support for the ideas stemming from it.

Balkans in Europe Policy Advisory Group (BiEPAG)

Latest developments:

- BiEPAG Members participated in the Civil Society Forum in Trieste. They summed up and presented policy recommendations to regional and European decision makers on priority topics of the Western Balkans Summit: Business environment and innovation, Rule of Law, Youth cooperation, Regional Cooperation and bilateral issues, Environment, energy and climate change, and Communicating the Berlin Process in the time of rising populism. Prior to the Summit, the BiEPAG also published the discussion paper "The future of the Berlin Process" and promoted it to target groups.

- In October 2017, the EFB and BiEPAG announced an open call for BiEPAG fellowship 2017 – 18. It was envisaged that two research fellows conduct a three-month research at the University of Graz, Austria, between December 1, 2017 and February 28, 2018, assisting the research efforts of the Balkans in Europe Policy Advisory Group. More info at: <http://www.balkanfund.org/call-for-applications-biepag-fellowship-2017-18/>

- A series of meetings with current and former regional and European officials, influencers and think-tank representatives took place from December 2017 to April 2018 in Skopje, Vienna, Paris, Rome and Zagreb. The aim of these activities was to gather ideas and obtain support for the Declaration of a European Balkans Partnership presented at the 10th anniversary event of the EFB. At the end of this process, the Declaration was supported by some of the most influential decision-makers.

All the BiEPAG activities, policy publications, BiEPAG policy blogs are available at: www.biepag.eu

Civil Society Forum of the Western Balkans Summit Series (CSF)

Latest developments:

- Since 2017, the European Fund for the Balkans is responsible for design and coordination of the Civil Society Forum activities. The CSF was launched in 2015, in line with the Vienna Western Balkans Summit, as an initiative enabling dialogue between Balkan citizens and regional and European decision-makers, within the so-called Berlin Process. The goal was to ensure participation of the Western Balkans civil society in deliberation and creation of regionally relevant policies. Today, the CSF is the largest regional platform that gathers around 250 think-tanks and policy-oriented CSOs. It has outgrown the Berlin Process by bringing the attention of decision-makers to the issues which were not in the focus of the yearly Summits, and by generating the social capital and technical expertise to the extent that it has been able to influence all relevant regional processes.

CSF Trieste

- The Civil Society Forum of the Western Balkans series took place in Trieste from July 11-12, 2017. For the first time, the Forum was organised as an official part of the Western Balkans Summit. Over two hundred members of civil society organisations, ministers from the Albania, Bosnia and Herzegovina, Macedonia, Montenegro, Kosovo, Serbia and the EU officials discussed the issues of the regional and global importance. The Civil Society Forum

policy recommendations were presented to them at a joint meeting and they became part of the Trieste Western Balkans Declaration by the Italian Chair.

For more info go to: www.wb-csf.eu

The Berlin Process Information and Resource Centre

- In December 2017, the Civil Society Forum launched the Berlin Process Information and Resource Centre - an information hub that continuously publishes news, opinions, documents and publications regarding the Berlin Process. All information about the Berlin Process are available at: www.wb-csf.eu

CSF 2018 – The Road to London

- During the preparations for the London Western Balkans Summit, the CSF managed to make a major breakthrough by influencing the agenda of the Summit and its outputs.

The CSF Policy Briefs can be found here: <http://www.balkanfund.org/publications/csf-publications/>

The CSF recommendations can be found here: <http://wb-csf.eu/wp-content/uploads/2018/05/CSF-Vienna-Working-Groups-Recommendations.pdf>

Upcoming activities:

Civil Society Forum of the Western Balkans Summit Series (CSF)

The CSF representatives will participate in the ministerial meetings at the Western Balkans Summit in London and present the CSF recommendations to the regional and EU decision-makers. In an effort to present interest of regional civil society, to promote expertise of the Balkan think-tanks and to influence policies of the Western Balkan countries, the CSF will continue to publish policy papers related to regionally relevant topics.

Fellowship Programme for Government Officials from the Western Balkans

Latest developments:

- The Fellowship Programme for 9th generation of the fellows started with the Introduction Seminar from August 26 to September 3 in Berlin and Potsdam. The aim of the seminar was to prepare the participants for the three-month practice in the government institutions of Spain, Portugal, Italy, Germany, Austria, Ireland, France and Slovenia.

More info at: <http://www.balkanfund.org/the-9th-edition-of-the-fellowship-programme-for-government-officials-from-the-western-balkans-has-set-off/>

- After the completion of the fellowship practice phase in the host institutions, 17 fellows from the 9th Generation of the Fellowship Programme gathered in Portoroz, Slovenia, from November 18-23. The final seminar was organised to prepare civil servants for their active role in the EU accession processes in their respective countries and administrations. A high level of motivation, new knowledge and experience gained in the EU has made people confident that they can contribute to changes in the administrations of their home countries.

More info at: <http://www.balkanfund.org/fellowship-programme-final-seminar/>

- The call for 10th generation for Fellowship programme for Government Officials from the Western Balkans 2017/2018 was announced on October 15 2017. In February 2018, interviews were conducted with 40 applicants, after which 20 new fellows were selected. The process of their placement in the EU Member States institutions is in progress.

Upcoming activities:

- The upcoming activities include agreements with the institutions of the EU Member States related to the placement of the tenth generation of fellows. In the second half of the year, an introductory seminar, a three-month practice and a final seminar will be organized.

Forum Europa

Latest developments:

- The last year's series of the EFB TV debates "Forum Europa", which was made in cooperation with the regional CNN affiliate N1 TV, was completed in December 2017. Recorded in the European Parliament, these one-hour

episodes were focused on Western Balkans and EU issues, and discussions of the policy measures aimed at the acceleration of reforms and at the democratisation of the Western Balkan countries, as well as at overcoming the enlargement hiatus inside the European Union.

All six episodes are available at the EFB YouTube channel:

<https://www.youtube.com/channel/UCrxshCEPws6GLi3SzvcxvCQ/videos>

Policy Hackathons

Latest developments:

- Policy Hackathons, a newly launched regional pilot project, has two objectives: 1) to identify and to recruit young people in the region who are interested in changing the social environment, and who were not so far affected by EFB activities and 2) to support their innovative approach in changing the setting. These are two-day competitions for the best digital tool, organised with the goal to inspire ideas on how to influence the Balkan public policies using modern technologies. The first policy hackathons #BalkanConnect2018 took place in Sarajevo, Belgrade, Skopje and Pristina, in February and March 2018. More than 70 young people designed digital tools that were evaluated by 10 world-renowned experts. The winners from each city were financially awarded, and their ideas were presented to an international audience at the European Fund for the Balkans' 10th anniversary event in April. More info about Policy Hackathons #BalkanConnect2018 at: <http://hackathons.balkanfund.org/>

Upcoming activities:

Since this pilot Hackathons showed as a good new instrument, the EFB would further explore possibilities of continuing this project, and to support developing and implementing winning proposals from the pilot project.

Think and Link Regional Policy Programme

Latest developments:

- In the second part of 2017, the Think and Link Regional Policy Programme was in the phase of dissemination and presentation of outcomes of the 2017 programme cycle.

- At the end of 2017, call for participation in eighth edition of the Think and Link Regional Policy Programme was announced. It was aimed at the already existing base of think tanks, policy institutes and policy oriented CSOs from the EFB Network. Five research projects are being implemented this year. They are focused on regional cooperation, democracy and the rule of law in the Western Balkans.

Think and Link publication "Democracy in Progress - Shadow Report on Political Copenhagen criteria in Western Balkans EU Candidate States" is published in December 2017. It can be downloaded here: <http://www.balkanfund.org/publib/thinkandlink/Democracy-in-Progress.pdf>

Upcoming activities:

In the second half of the year, outcomes of the eighth programme cycle will be disseminated, the peer exchange workshop will be organised, and new open call for regional think tanks will be published.

Vicinities

Latest developments:

- In the second part of 2017, twelve new episodes of the 6th season of "Vicinity" TV show were broadcasted on TV channels across the region. They addressed topics such as regional security threats, energy future of the Balkans, state of labour rights and obstacles to the development of entrepreneurship. Researchers, entrepreneurs, activists, columnists, journalists and the alumni of the European Fund for the Balkans in the studio discussed the issues of how much we have digitized, how sustainable are the existing pension insurance systems in the region and what is the perception and potential of non-government organisations. The season was completed in Tirana in December with a promotional event that brought together many individuals who participated in the previous seasons of the Vicinities. In April, special edition of Vicinities took place as part of the 10th anniversary event of the EFB.

More info about "Vicinity" at: www.okruzenje.net

Upcoming activities:

In the coming period, the recording of the seventh season of the “Vicinity” will start.

European Practice Exchange on Deradicalisation (EPEX)

Foundations involved: Robert Bosch Foundation, King Baudouin Foundation, Open Society Foundation, Fritt Ord Foundation.

Partners involved: Violence Prevention Network (Germany)

Budget 2017: 90.000 EUR

Timeframe: 2016-2018

Background:

The increasingly urgent phenomenon of violent Islamic radicalisation has motivated a group of foundations to take action through the European Practice Exchange on Deradicalisation (EPEX), aiming to establish a network of first-line practitioners to share knowledge, experience and lessons learned. As community-based and grassroots organisations are considered to be more impartial and credible than government structures when it comes to the work with radicalised people, EPEX practitioners will enable civil society organisations to play a major role in addressing this challenge. The project is led by the German NGO Violence Prevention Network (VPN), in partnership with the RecoRa Institute UK.

EPEX's approach goes beyond the usual theoretical lectures and embraces activity-based learning as a more suitable and tangible form of peer-education. Based on the expertise of practitioners engaged in the project, EPEX will work on three main overlapping streams: 1) counselling relatives worried about young family members who may be at risk of being recruited as foreign fighters, or who already left to conflict zones; 2) working with young people that have been identified as vulnerable to radicalisation; 3) conducting interventions to deradicalise and rehabilitate returning foreign fighters in prison. Drawing from the success of the pilot phase, the participating foundations decided to support two more years of EPEX, as envisaged at its inception. In the first year, practitioners established strong relations through “job-shadowing visits” and plenary meeting, enabling practitioners to get practice-based insight into the work and approach of another NGO (instead of theoretical learning based on lecturing).

Latest development:

In 2017, a new round of 3 job-shadowing visits was organised along methodological topics and designed with the concept of turning shared learning into best practice. In particular, practitioners have met and exchanged in Luton (hosted by Recora Institute), in Brussels (hosted by BRAVVO asbl) and in Copenhagen (hosted by VPN). A developmental group meeting and plenary meeting took place on 5-6 December 2017 in Berlin. The meeting set the basis for producing the final publication.

EPEX final publication will be released at the end of 2018. The publication provides a summary of shared learnings created during the EPEX project. A number of shared topics and challenges will be clustered into key topics. 4 thematic writing groups will work on these different key areas, producing a chapter each, illustrated by concrete examples (e.g. case studies). An editorial group and a methods and channelling learning group will guide the co-creation of the publication, as well as harmonise the work of the 4 writing groups.

EPEX is currently considering the possibility to organise a launch event in January 2019, to present and disseminate the publication. Finally, a process-oriented evaluation is continuously accompanying the project in order to advise the project leads and to support the transfer of certain elements of practice.

European Programme for Integration and Migration

Foundations involved (Partner): Adessium Foundation, Aga Khan Foundation, Barrow Cadbury Trust, Charles Stewart Mott Foundation, Compagnia di San Paolo, Calouste Gulbenkian Foundation, Fondation de France, The Joseph Rowntree Charitable Trust, King Baudouin Foundation, Oak Foundation, Robert Bosch Stiftung, Open Society Foundations, Fondation Abbé Pierre

Foundations involved (Associate): Bertelsmann Foundation, Bodossaki Foundation, Enel Cuore, Fondazione Cariplo, Fondazione Cassa di Risparmio di Cuneo, Fondazione Cassa di Risparmio di Padova e Rovigo, Fondazione con il Sud, Fondazione CRT, Fondazione Monte dei Paschi di Siena, John S. Latsis Public Benefit Foundation, Stavros Niarchos Foundation

Budget: January 2016-December 2018: approximately 12 million EUR.

Timeframe: EPIM exists since 2005 and is currently in its fourth phase: January 2016-December 2018 with some Thematic Funds planned to last until 2020.

EPIM is a programme developed and supported by NEF.

Background:

The European Programme for Integration and Migration is a pooled funding initiative strengthening the role played by civil society in influencing EU policy developments and advocating for constructive approaches to migration in Europe. Since 2005, European Foundations have come together through EPIM to support and enhance the ability of civil society organisations active on migrant issues through grant-making, capacity-building and networking.

EPIM gives grants to projects led by civil society organisations across Europe and additionally, strengthens grantees and the wider field through capacity development, networking and content support activities that stress the linkages at Pan-European level as well as between local, national, regional and EU-level. Funds are allocated through targeted Thematic Funds on: Immigration Detention; Reforms of the European Asylum System; Long-term Prospects and Protection of Children and Youth on the Move in Europe; Access to Rights for Mobile EU Citizens; Communicating on Migration in a Changing Environment; and Building Inclusive Societies.

Latest developments:

EPIM Chair

Stefan Schaefer announced the end of his chairmanship of EPIM towards the second half of the year 2018 to make room for new leadership as well as to accommodate for other commitments he has taken on. A new EPIM Chair will be appointed by the Steering Committee in the upcoming meeting in October 2018.

EPIM Forward: A sustainable structure and a strategy for 2019-2023

EPIM has convened its Steering Committee in March 2018 to approve the revised Governance and Management Guidelines, Financial Framework, and Mission Statement, as well as to contribute to a new strategy that outlines EPIM's work over the coming five years, 2019-2023. Informal commitments to further support such strategy have been made by all Partner Foundations present in the meeting and could amount to 4-5 million EUR for the initial three to four years of the strategy. Additional commitments can be made throughout the five-year timeframe of the strategy on flexible schedules based on individual foundations' decision-making processes.

The structural changes outlined in the agreed documentation include:

- Instead of a three-year strategy bound to funding cycles, the new strategy aligns with the long-term ambition and outlines a **five-year commitment to the field**. This matches the broader commitment of EPIM to systemic change for European societies rather than focusing on symptoms of misled migration governance only.
- Starting with a portfolio of six Thematic Funds with defined strategies, EPIM aims to **refine, create cross-cutting links and identify gaps in the focus areas of its work** over the coming years. The bigger mission to **build the field** is bringing Thematic Funds together and is streamlined throughout EPIM's work.
- Opportunity funds as a tool for a more proactive Secretariat are supporting such a process. They **ensure innovation and new ideas in a stable, long-term thinking structure**. More expectation on EPIM staff to navigate based on their expertise in the field is matched with tools at hands to act.
- Operational and administrative **security and continuity** will be provided by contingency planning to ensure responsible management of EPIM and its support to the sector.

Developments in thematic funds

EPIM's sub-funds are now called "Thematic Funds" to make the term more accessible to an external audience.

Thematic fund on immigration detention

Aim: ensure that, in policy and practice, the use of detention is reduced to when it is legitimate, proportionate and necessary and, based on individual assessment, as an exceptional measure of last resort. EPIM is supporting CSOs in two areas of work, with the aim to:

1. Increase transparency and accountability of detention policy and practice across Europe;
2. Promote alternatives to detention, and regularisation for undocumented migrants.

Grantee organisations in 2018: Hungarian Helsinki Committee (HHC), Migreurop, European Council on Refugees and Exiles (ECRE), International Detention Coalition (IDC), Cyprus Refugee Council (CyRC), Association for Legal Intervention (SIP), Center for Legal Aid – Voice in Bulgaria.

Main developments:

- A Monitoring & Evaluation Workshop was organised for Strand 1 grantees (ECRE, HHC, Migreurop) in November 2017. The workshop allowed grantees to reflect on current obstacles and opportunities in addressing the blurred boundary between reception and detention, and to develop logic models for their projects. On the basis of the outcomes of the discussions, Professor Mary Bosworth from the University of Oxford drafted a baseline assessment with suggestions for civil society engagement and a list of indicators for evaluation purposes.
- EPIM has started working on a new Thematic Fund strategy for 2019-2021 on the basis of the interest to continue work on detention in connection to its drivers and the wider conversation on migration policy.

Thematic fund on the long-term prospects and protection of children on the move in Europe

Aim: in policy and in practice, ensure the protection and support the longer term path of each individual child and youth on the move in Europe to be able to identify her/his long-term perspectives and establish an autonomous life in the society she/he can live in.

Grantee organisations in 2018: Mentor-Escale, Minor-Ndako, Vereniging van Vlaamse Steden en Gemeenten, Union des Villes et Communes de Wallonie, Brulocalis, Deutsche Kinder- und Jugendstiftung, Save the Children Italy, CESVI Fondazione Onlus, Centro Italiano Aiuti all'Infanzia Onlus, C.I.D.I.S. Onlus, Cooperazione Internazionale Sud Sud, Istituto Don Calabria, Dedalus Cooperativa Sociale, Fondazione Museke Onlus, Missing Children Europe (with partners PICUM, Terre des Hommes, Child Circle, EPCAT, Eurochild and ECRE).

Main developments:

- Completing the second year of implementation, Thematic Fund Committee members decided to continue investing in the Thematic Fund for a second phase (2018-2019).
- An enhanced strategy for this new phase has been approved, which aims to strengthen several focus areas, including: the participation of children and youth on the move; strategic communications; and the adoption of a more inclusive approach to the protection of all children, regardless of age, gender, origin and status.
- Two European conferences were organised: "Beyond the emergency: quality care for children and youth on the move across Europe" organised by EPIM (November 2017, Palermo) and "Lost in migration: Working together to protect children from disappearance, from European priorities to local realities", organised by Missing Children Europe and supported by EPIM (April 2018, Brussels).

Thematic fund on communicating on migration in a changing environment

Aim: Increase the weight of their messages and recommendations and contribute to more nuanced political and public discourses as well as policy-making on migration in and across EU Member States as well as at Brussels level.

Grantee organisations in 2018: Migration Policy Group (MPG); Refugees Welcome Italia/Refugees Welcome International; Platform for International Cooperation on Undocumented Migrants (PICUM); European Network on Statelessness (ENS).

Main developments:

- EPIM is supporting Migration Policy Group (MPG) with a one-year grant for *“Joint Communications and Campaigning - Supporting MPG’s capacity in supporting joint civil society communications and coordinating campaigns”*.
- EPIM has selected two grantees after a call for communications capacity development plans to be funded for up to three years. One-year grants with the possibility to be extended to up to three years support organisations that are or could become well-placed communicators in the sector to raise their communications profile in order to contribute to more nuanced political and public discourses as well as policy-making on migration.
- A conference was held in March 2018 in cooperation with Social Change Initiative which brought together about 120 CSO and foundation representative as well as individual activists, trainers and experts on *“Telling Europe’s migration stories: Framing messages around solutions”*.

Thematic fund on the European asylum system

Aim: Contribute to shape European and national asylum systems that are humane, fair, effective and capable of offering protection to those in need.

Grantee organisations in 2018: European Council for Refugees and Exiles (ECRE)

Main developments:

- EPIM supports the European Council for Refugees and Exiles (ECRE) as a key organisation with leadership potential in the asylum sector with a two-year project and core grant on *“Strengthening civil society advocacy on refugee rights in Europe”*. The project aims to strengthen the capacity of its Secretariat and its members to advise policy-makers by developing and proposing alternative policies and practices more strategically.

Thematic fund on protecting access to rights for mobile EU citizens

Aim: Increase the extent to which mobile EU citizens and their family members effectively exercise and enforce their free movement rights in law and in practice.

Grantee organisations in 2018: European Citizen Action Service (ECAS); European Federation of National Organisations Working with the Homeless (FEANTSA); Médecins du Monde (MdM).

Main developments:

- EPIM is currently reviewing the progress of this Thematic Funds to explore potential priorities in the years to come.

Thematic fund on building inclusive European societies

Aim: Contribute to structurally enhance community cohesion in diverse European societies so that it leads to collective and individual improvements of quality of life and social relationships of all members of the community, including migrants.

Grantee organisations in 2018: European Council for Refugees and Exiles (ECRE); Platform for International Cooperation on Undocumented Migrants (PICUM)

Main developments:

- EPIM has partnered with Impact Hub to identify civil society organisations that have developed socially innovative initiatives that foster migrant inclusion and community cohesion and that demonstrate an interest in adapting their solution and/or transferring their knowledge to stakeholders based in selected countries. Through its support, EPIM hopes to increase CSOs’ capacity to learn from, scale, transfer, adapt and evidence the social impact of promising bottom-up and whole-of-society solutions, to eventually inform European inclusion policies, funding and practices.
- EPIM supports the European Council for Refugees and Exiles (ECRE) and the Platform for International Cooperation on Undocumented Migrants (PICUM) with a two-year project grant on *“Deploying Good Practice:*

influencing EU funding for inclusion". In the context of the post-2020 Multiannual Financial Framework negotiations, the project aims to support civil society strategic coordination and alliance building across Europe and across sectors to advise the long-term financial programming, governance and practical implementation of EU funding for migrant inclusion. By doing so, the project will contribute to strengthen the capacity of EU and national CSOs to engage in funding advocacy in the future.

Fikra – Tunisia Joint Fund

Foundations involved: Fondation de France (Chair); King Baudouin Foundation

Budget 2018: 100.000 €

Timeframe: 2012-2018

Fikra is a programme developed and managed by NEF.

Background:

Tunisia is struggling with the transition to democracy in the wake of the 'Arab Spring' which began in December 2010. The Tunisia Joint Fund – known as Fikra – was launched in April 2013. Since then, 55 projects have been funded. Fikra, meaning 'thought' or 'idea' in Arabic, is what makes this initiative different: poor, remote communities in the Northwest of the country are taking the lead on their development by creating innovative opportunities to promote social and economic justice.

Fikra was conceptualised to support the transition in Tunis. This path is multi-pronged, consisting of empowerment, innovation and network-building. The core of Fikra's work lies in helping Tunisian citizens to access opportunities in order to achieve social and economic justice. In general, many Fikra projects support social entrepreneurs, while others involve animal husbandry, agriculture, education, environment, health, and cultural initiatives in schools. Fikra encourages people to cooperate with each other and to mobilise local resources so that they own the agenda rather than relying on international funding.

Latest developments:

In early January 2018, the members of the Fikra SC decided to end the programme at the end of 2018. A combination of factors led to this decision: the potential collaboration with the Tunisian foundation (fondation Rambourg) could not materialise, and then the operational capacity of the Tunisian partner l'ATUGE is not very strong. Within ATUGE, two programme managers were in charge of Fikra between April and December 2017 with poor delivery performance. In January 2018, when the programme manager hired through ATUGE announced she was resigning, the SC asked Souhail Ben Messaoud, who has been with Fikra since its inception as a trainer, to monitor and support the ongoing projects and help in the monitoring/evaluation of the projects and the programme. In addition, the NEF branch has closed at the end of 2017.

In their analysis, weighing the pros and cons of continuation, the two foundations still engaged in Fikra have discussed the added value of this pooled fund for their respective foundations. They highlighted the difficulties to get the commitment for a new round that cannot be secured as it had been originally envisaged, with strong and renewed communication efforts to attract new profiles of beneficiaries and projects.

The wrap-up of Fikra will be done progressively, monitoring the implementation of all the projects that have been selected following the 4th call for ideas. In parallel, Fikra is also capitalising on its success stories and approach to share with its stakeholders in a 'legacy' document in order to explain what Fikra aimed to do and the change it supported in North West communities. The anonymous donor who engaged with Fikra during the period 2017-2019 was receptive with the anticipated closure of the operations, and offered to re-shuffle part of its budget to communication activities. By the beginning of 2019, an event in the North West to present the Fikra 'legacy' may be organised.

FutureLab Europe

Foundations involved in the program period 1 October 2017- 30 September 2018:

King Baudouin Foundation (Belgium), Robert Bosch Stiftung (Germany) - Chair, Allianz Kulturstiftung (Germany), Stiftelsen Fritt Ord (Norway), Fundação Calouste Gulbenkian (Portugal), Evens Foundation (France) and Real Maestranza de Caballeria de Ronda (Spain).

EPC is the operational partner to roll out the programme and NEF coordinates the Foundations.

Partners involved: European Policy Centre (operational partner)

Budget 2017-2018: 141.200 euros

Timeframe: 2017-2018

Background:

FutureLab Europe (FLE) is a programme that enables bright young Europeans aged 20-30 from across the continent (EU and non EU countries) to shape the future of Europe through their civic engagement. The programme aims to build up a network of young Europeans who are engaged in civic activities and offers them support for the concrete implementation of their projects, as well as the unique opportunity to interact with decision-makers and other young people. The objective of FutureLab Europe is to allow its members to enhance their credentials as European citizens and to take action in support of the European idea. In particular, FutureLab Europe focuses its action on three focal topics: democratic values in Europe, equal opportunities for young people, and European identity. In order to foster a Europe-wide debate on these three issues, the members of the network implement impact multiplier activities on the ground that are structured around several group projects.

The first cycle of the FutureLab Europe programme - under the coordination of the Körber Foundation - came to an end in June 2016. Since then, seven European Foundations have decided to continue providing financial support to the programme and give a new direction to the main activities of FutureLab Europe. For the new edition of the FutureLab Europe Programme, started in 2017, a stronger emphasis has been put on active citizenship. The 2018 generation is therefore the second group of FutureLab Europe's participants experiencing the new direction of the programme. The participants are selected by the programme management team to create a heterogeneous group made up of people with different nationalities, educational backgrounds, experiences and skills. They become official member of the network attending the Annual Forum, which was held in January 2018, and are then invited to share the results of their activities to a wider public at the FutureLab Europe Autumn Conference that will take place in September 2018.

Latest developments:

- **Programme management team:**
Starting from April 2018 a new FutureLab Europe management team has been set up due to the departure of the Programme Manager Tania Marocchi. The new team is now formed by Julian Rappold as Project Leader, Hannah Cornelsen as Project Officer and Marella Tassini, the Project Assistant.
- **Annual Forum:**
The 2018 Annual Forum took place from the 23rd to the 26th January 2018 in the premises of the EPC. On that occasion, 17 new FutureLab Europe members (coming from 11 different countries) took part in a set of activities such as discussions with experts, high-level policy-makers activists and NGO representatives, i.e. Herman Van Rompuy, Brando Benifei, MEP, Janis Emmanouilidis and Mina Jaf. They also attended workshops and training sessions on communications, project monitoring and finances.
On the basis of the proposal presented in their application form, the participants were divided into teams and co-worked to develop project ideas to be implemented at the national/local level with the financial support of FutureLab Europe. This work resulted in five distinct projects that are presented below.

- The 5 group projects:

The projects have been implemented starting from mid-February 2018, under the supervision of the EPC Team and through the facilitation of Project Mentors and Communications Advisors – FutureLab Europe’s Alumni who are members of the Advisory group. A brief overview of the 5 projects and their implementation is available below:

i. Hometelling – Testimonials from Europe

The project, “Hometelling – Testimonials from Europe,” aims to explore the question of belonging and identity in Europe. The team interviews people with a migration background residing across Europe (including in France, Germany, Greece, Italy, Croatia, Russia, Latvia, Belgium, UK, Sweden, Spain, and Iceland). By asking Europeans where and what is home for them, the team aims to draw attention to the diversity of living experiences and what makes them ‘feel at home’ in Europe. The team has already collected 40 interviews that they are currently publishing on a weekly basis on the project [Facebook page](#). Each interview is paired with a picture and they will be integrated into a publication to be presented at a launch event in September in Berlin. A full overview about the project can be found [here](#).

ii. Crossed Paths of Europe

Crossed Paths of Europe is a project aimed at exploring the concept of European identity by inviting refugees and long-term members of the local community to take photos focusing on two main themes: how they see Europe and the things that are important to them. The team have launched a call for volunteers and have involved almost 50 participants. The team is currently collecting the pictures (deadline fixed for 10th May) and launched the [project website](#). The photos will be displayed at a public exhibition in both Stockholm and in Edinburgh, and will be used as a basis of discussion for two workshops on European identity, which will be held in high schools in Stockholm and Edinburgh. A full overview of the project can be found [here](#).

iii. EU2YOU

The team behind EU2YOU aims to address negative preconceptions on Central-Eastern European countries by producing informative and entertaining videos, which will be published on the project’s YouTube channel. The project aims to raise cultural awareness about the countries that have joined the EU during the last two decades (Estonia, Latvia, Lithuania, Poland, Czech Republic, Slovakia, Slovenia, Croatia, Bulgaria, and Romania) producing one video per country. The project will culminate with a video shot in Brussels, advancing the visibility of the work of young Eastern European decision-makers and activists. The team has already shot 5 out of the 10 videos foreseen and is currently in the editing phase. The following 5 videos will be produced in June and released during summer. A full overview of the project can be found [here](#).

iv. European Heroes

The project European Heroes aims to inspire young people to take action at a local, national and European level by providing them with role models and hands-on advice on how to make their voices heard. The team interviews young European activists who carried out various successful initiatives and produces videos and ‘how-to’ articles on the different ways to become civically engaged. At this stage, the team has issued 2 videos through the project [Facebook page](#) and is in the process of editing and writing the articles. A full overview of the project can be found [here](#).

v. Civic Act

Civic Act is a project that organises workshops on civic activism in high schools in different European countries. Civic Act aims to educate and empower young people to solve local problems through active participation, promoting the importance of youth engagement in political and social life. The members of this multinational team are experienced in civic engagement, data protection and campaigning, and will act as facilitators. The team has faced the drop out of one of its members but has promptly reacted and overcame the issue. The team has organised one workshop in a high school in Greece at end of May and they are now securing other schools in France and Portugal. A full overview of the project can be found [here](#).

- Autumn Conference, September 2018

FutureLab Europe’s seventh generation will reconvene in Brussels in September 2018 on the occasion of the Autumn Conference. The conference will be comprised of:

- (i) a public event – during which FutureLab Europe members will present the results of their projects to policy makers.
- (ii) a workshop session during which FutureLabbers will gain useful skills that should help them disseminating their projects' results.
- (iii) a meeting of the Advisory Group, to receive feedback on the experience as advisors and input with regards to the future of the alumni network
- (iv) tentative: an exposition of the pictures taken for the project Crossed Paths of Europe could be organised in partnership with the association Plateforme citoyenne d'aide aux réfugiés.

- **Advisory Group**

The Advisory Group was set up originally at the beginning of 2017. It brings together committed members of different generations of FutureLab Europe with the aim to strengthen the network, foster its inter-generational spirit, and provide a direct and structured channel of communication between the network and the programme's management team based in Brussels. The composition of the 2018 Advisory Group can be found [here](#).

- **Website and Social Media**

The new website of FutureLab Europe (www.futurelabeurope.eu) is updated on a regular basis by the management team.

Next steps and forthcoming activities:

- Organisation of the Autumn Conference 2018
- Announcing the closure of the current programme to the network

At the meeting of the Steering Committee on the 8 May on Brussels, the decisions was taken not to launch a next call for participants. This will be communicated to the network via a letter written by the participating foundations and disseminated by the FutureLab staff. The advisory group meeting at the Autumn Conference will be an opportunity to include alumnis of FutureLab Europe in the discussion about new forms for the programme in the future.

European Philanthropy Learning Initiative

Foundations Phase two: F.B. Herron Foundation, U.S. Embassy in France, Fondation Nationale des Sciences Politiques – Paris have contributed \$ 56.000.

Budget 2016 - 2018: € 350.000.

Background:

The current initiative had some of its roots in 2009 with the launch of the European Philanthropy Research and Learning Initiative, the objective of which was two-fold: to promote research, teaching and learning in the European philanthropy sector while emphasizing its essential link with individual civic engagement. The Initiative's early activities included a study to map the landscape and research agenda for philanthropy, followed by the establishment of the ESSEC Philanthropy Chair, a study on foundation's evaluating themselves (Shedding Light on our Own Practice) and master-level courses at Sciences Po: New Philanthropy, Social Investing, Civic Engagement, and the Role of Associations.

Building on these initiatives, a master-level course was developed at Sciences Po in 2017 on U.S. philanthropy. The course explored the unique impact of America's founding principles on the role of the state and its citizens (acting through civil society) in providing for the common good, as well as how this relationship evolved differently in other nations. Integral to the success of the curriculum was the participation of visiting philanthropy experts from the U.S and Europe, who lectured for and contributed to the course.

Latest developments:

The second edition of the Discovering Philanthropy, Discovering America course was held from 30 January through 26 April 2018 with one-third more students enrolled in the seminar compared to the first semester.

The present context is potentially one of radical historical transformation in which the roles of government, civil society, business and the market are being fundamentally reshuffled. This raises both dramatic challenges and new opportunities for business, civil society and philanthropy to become actively involved in catalysing the changes essential to ensure an equitable and sustainable future. As business, the state, and civil society evolve, how should philanthropy respond to this new paradigm?

THE INITIATIVE: REDEFINING THE PURSUIT OF THE COMMON GOOD

The objectives are to recognize the disruptive transformation of the social, political and economic context in which we are living and explore the issues for resolution and drivers of social change which would allow the pursuit of the common good in a more equitable, sustainable and effective manner. In response to the impulse from EPLI and the outcomes from the first phase of the current initiative, the Sciences Po School of Management and Innovation has formed a core working group, together with representatives from Stanford PACS, the Marshall Institute at LSE, and The Herte School of Government in Berlin in collaboration with the Aspen Institute, to launch an initiative to explore the parameters of this transformation and propose an approach to respond to these challenges.

PRELIMINARY ORGANISATION: FRAMEWORK PROCESS (FEBRUARY - DECEMBER 2018)

Inaugural Brainstorming: The initiative convened an inaugural brainstorming on May 2, 2018 in conjunction with the Global Philanthropy Forum in California, to explore the issues to be addressed in this project, discuss a framework for addressing them, and begin to define the profile and role of participants and target audiences for the process going forward.

Launch Seminar – Last week November 2018 – London. The aim of the seminar will be to produce: an issues framework, an action agenda for the project process, and suggestions for initial partners and resources. The seminar will be organized by the Steering Committee of the Initiative’s Organising Group, representing Sciences Po, the Marshall Institute, Stanford University and the Aspen Institute. The number of participants in this seminar will be limited to 50 (academics and other thought leaders from business, philanthropy/civil society and business). Some of the themes to be considered by the initiative over time:

- Future forms and functions of philanthropy and stakeholder engagement
- The transforming role and relationships of civil society, the state and the market
- The political role of economic and civil society actors
- Clarification of key concepts such as prosperity or democracy in contemporary circumstances
- New models of management and governance
- How to achieve the desired “systems reset” through cross-sectoral collaboration for the pursuit of the common good and resolution of challenges in this era of transformation?

NEXT STEPS: DEVELOPMENT PROGRAMME AND ACTION AGENDA

Current Activities: Representatives of the core group are currently undertaking a fundraising programme for a seed money fund for the Framework Seminar and development infrastructure for funding the overall initiative.

After the Framework Seminar: Following the framework seminar, the initiative is intended to evolve as an on-going, multi-institution collaboration, network, or stand-alone entity which could undertake initiatives such as: design of a research and learning infrastructure to prepare future leaders; serve as an incubator for new institutional forms and cross-sector collaboration; development of policies and norms to facilitate change.

Joint Action for Farmers’ Organisations in West Africa (JAFOWA)

<u>Foundations involved:</u>	Compagnia di San Paolo; Fondazione Cariplo; Fondation de France (Chair), OSIWA and Fondation for a Just Society (USA).
<u>Budget 2015-2018:</u>	around 1 million euros
<u>Timeframe:</u>	2016–2018

JAFOWA has been developed and is implemented through NEF.

Background:

JAFOWA supports farmers' organisations through grant making and capacity development with an initial focus on Burkina Faso, Ghana and Senegal.

Over the last decade or so, several leading analyses on agricultural production and consumption have been published. All arrive at a similar conclusion: the current agricultural production and consumption system needs to change urgently. By 2050, the African continent will be the most populated on earth, meaning that addressing the agricultural challenges is both timely and critical. Despite the boost in agricultural production over the past decades, hunger is still prevalent. The current production and consumption system has caused many environmental problems such as soil erosion, pollution, an increase of Greenhouse Gas (GHG) emissions and loss of (agro) biodiversity. There are also unfavourable national and international financial and trade policies that result in a retreat from farming in developing countries with large numbers of predominantly young people forced to migrate to cities. Farmers' organisations (FOs) have a critical role to play in this context. They are the ones who can achieve concrete improvements at the ground level by providing services to farmers and by supporting the development of virtuous local food systems.

JAFOWA seeks to reinforce FOs who work with smallholder farmers, pastoralists and fishermen, to manage quality local food systems that benefit their families and communities in ecologically sustainable ways. It aims at supporting a strong and equitable farmers' movement in West Africa. This movement proposes local and regional policies, promotes ecological solutions and enables the leadership of women and youth.

Latest developments:

The foundation for a Just Society has enlarged the consortium, while OSIWA has announced they will not continue beyond their first year engagement, ending May 2018. The core group of foundations have confirmed their pledges until 2019 enabling to secure funds for a second call for proposals at the autumn 2018.

The 2nd workshop with the group of grantees focused on agroecology took place in Ouagadougou on 12-13 December 2018. It was grounded on exchanges of practices and received a positive feedback from attendees. The 3rd workshop of this funding cycle is scheduled for 4-5 July 2018 near Dakar and it will tackle the theme of the leadership of the women and youth in farmers' organisation.

At its last SC meeting in April, the group started the brainstorming of the 2nd call for proposals which should draw on the lessons learnt from the first funding cycle. The fact that the management of the programme has changed since the launch of JAFOWA and that the two persons in charge operate remotely has certainly impacted the level of institutional support JAFOWA could provide to its grantees. It has also created some tension in the overall management of the initiative. Nevertheless, the SC of JAFOWA is cohesive and upholds the value of JAFOWA. It is the specificity of JAFOWA in targeting support to the FOs for the agroecological transition that is of particular interest to donors.

The advisory board will assist with the upcoming workshop so that they can also feed into the reflection for the next call for projects. Given the limited resources available for this next edition, the call will be restricted. Additionally, some part of the budget will be earmarked for the projects under the 1st call that require an additional support in order to render their services and their organisation more sustainable. The amount for this grant will be limited to 50.000€ or 70.000€. Modalities of the two different schemes must still be worked through.

Over the 8 projects supported to-date, three are more problematic and should receive additional attention from the programme management team.

Alliance Magazine

Alliance is supported through different NEF members.

Background

2017 was marked by the successful redesign and rebranding of Alliance print publication to provide a strong platform for 2018 and 2019.

In 2018, one of the main goals is to secure a fifth staff member to address the increasingly restraints on the current organisational capacity. The preferred option is to secure funding for a new full-time digital editor, but exploration of the appointment of a part-time sales executive is also on the table. The other key goal for the year is to develop a new approach to core funding for longterm security of APT. Unfortunately, the funding from the European Foundation Centre funding period ended early. This year, Alliance aims to promote a strong case for support in line with its current position within the sector.

Editorial

Goals for the year

- To produce 4 issues of Alliance magazine
- To produce 48 instalments of Alliance Extra incorporating the Philanthropy Thinker column launched in 2017
- To produce daily posts on Latest from Alliance blog, increasing the news output
- To continue to diversify the content types by providing audio & video in addition to Alliance own written analysis and interviews.
- To continue hosting Breakfast Club meetings around each issue and introduce a webinar based event

Achievements so far and plans for the rest of 2018

- March 2018 issue: Diaspora philanthropy Guest edited by Mark Sidel, Doyle-Bascom Professor of law and public affairs, University of Wisconsin
- June 2018: Philanthropy infrastructure Guest edited by Benjamin Bellegy (WINGS Brazil) and Maria Chertok (CAF Russia)
- Future issues: Will focus on 'Muslim philanthropy' and 'Royal philanthropy'
- Alliance Breakfast Club The March 2018 Breakfast Club Meheen Rangoonwala of The Rangoonwala Foundation; Eleanor Harrison, CEO of GlobalGiving UK; Abha Thorat-Shah of the British Asian Trust and Omar Al-Qattan, chair of the A M Qattan Foundation and was held at the Mosaic Rooms in association with the AM Qattan Foundation.

Subscriptions

Goals for the year

- Circulation: to reach 10,700 subscribers.
- Sponsor's subscriptions: to maintain all current sponsors at existing price levels and look to add the equivalent of four new sponsor's subscribers.
- Bulk subscriptions: to retain Alliance's largest bulk subscribers and to encourage other organizations to expand their number of readers.
- Paid subscriptions as a whole: to increase number of paid subscriptions to 3,210.
- Free subscriptions: to continue to offer free electronic subscriptions in over 140 countries and to increase the number of recipients to 7,490.

Achievements so far and plans for the rest of 2018

10,079 people are subscribers to Alliance at the date of the report.

Free subscriptions

Alliance continues to promote free subscriptions through partnerships with organizations in relevant countries with 7,265 at present that encompass eight new countries in 2018 – Czech Republic, Hungary, Poland, Slovakia, Estonia, Latvia, Lithuania & Slovenia.

Online profile and further dissemination

Alliance website continues to be a vital tool and has been well received with praise for both its visual appearance and crucially, its usability.

This year the team will focus on updating the design of the website in line with the recent print redesign. Alliance social media presence continues to grow with both Twitter and Facebook followers up from the start of the year. Alliance currently has 2,326 Facebook likes and 7,910 Twitter followers.

Partnerships and Olga Alexeeva Memorial Prize

Goals for the year

After over a decade of working in the field, Alliance has built up a significant reputation and has good relationships with many organizations across the globe. Following the completion of an independent review in 2016, Alliance developed a new strategy that will seat the Olga Alexeeva Memorial Prize as part of a much wider project to develop philanthropy in emerging markets. In 2018 the 5th instalment of the Olga Alexeeva Memorial Prize will be delivered, as well as the hosting of a donors meeting and submission of a final proposal for the new Philanthropy Bridge project.

Achievements so far and plans for the rest of 2018

Alliance is currently engaged in 121 partnerships. New partnerships include Wilton Park, African Youth Philanthropy Network, Climate Action United Philanthropy Forum & Synergos. Alliance has also become a full WINGS member for the first time. Alliance is currently in discussion with Philanthropy Australia, British Asian Trust and UKCF amongst many others.

A key new partnership for 2018 is with Pioneers Post, a UK publication on social enterprise and impact investing. Alliance has entered into an agreement to sell joint subscription packages with them, offer joint advertising opportunities and join together around distribution and promotion.

Organizational

Goals for the year

To appoint a new Associate Editor and to secure funding for a fifth member of staff at APT.

Achievements so far and plans for the rest of 2018

A new Associate Editor was appointed in January. The need for additional capacity is nevertheless required, and thus two proposals are in development for a fifth team member.

A biannual board meeting in January was held at Alliance own office in London and went very smoothly. The next board meeting will be in Philanthropy House in Brussels this July.

Financial

Goals for the year

To retain the previous levels of both core grant income whilst increasing the earned income to provide sustainability to Alliance core products.

Achievements so far and plans for the rest of 2018

Alliance remains dependent on the generous support of its funders, and in particular on different types of support from NEF members – including grants and sponsor and bulk subscriptions.

<i>Alliance Publishing Trust projected and actual core finances up to 31 March 2018</i>				
Income 2018	Grant	£GBP	Per quarter	Actual (Q1)
Mott Foundation	\$65,000	£48,000		£45,483
Hewlett Foundation	\$10,000	£7,400		
Adessium Foundation (TBC)	€ 20,000	£16,000		
Bernard van Leer Foundation	€ 10,000	£8,000		
King Baudouin Foundation	€ 20,000	£16,000		£17,157
Total grants		£95,400	£23,850	£62,640
Subscription income		£122,135	£30,534	£43,545
Advertising		£25,000	£6,250	£8,516
Designated rollover for editorial		£2,800	£700	£2,800
Other inc. publishing, events & interest		£14,600	£3,650	£0
Total earned income		£164,535	£41,134	£62,261
Total income		£259,935	£64,984	£124,901
Expenditure 2018		£GBP	Per quarter	Actual (Q1)
Salaries (gross)		£177,226	£44,307	£45,606
Bank charges		£1,500	£375	£345
Travel and accommodation		£3,500	£875	£392
Alliance editorial (freelance)		£16,610	£4,153	£5,917
Alliance design		£13,500	£3,375	£3,200
Marketing		£3,231	£808	£1,070
Printing		£8,000	£2,000	£1,555
Dissemination		£7,600	£1,900	£1,796
IT costs		£5,000	£1,250	£1,804
Office costs		£10,600	£2,650	£2,642
Recruitment & training		£1,784	£446	£688
Finance staff costs		£4,500	£1,125	£3,743
Other inc. Publishing and events		£5,800	£1,450	£0
Total expenditure		£258,851	£64,713	£68,758